

# CDTA COMMITTEE AGENDA

# Performance Monitoring/Audit Committee Wednesday, March 20, 2024 | 12:00 pm | 110 Watervliet Ave & Via Microsoft Teams

Committee Item Responsibility

Call to Order Peter Wohl

Approve Minutes of Wednesday, February 21, 2024 Peter Wohl

**Consent Agenda Items** 

Approve Procurement Manual
 Approve Contract for Fare Collection Equipment
 Stacy Sansky

**Investment Committee** 

• Update on Committee Activity/Reports Denise Figueroa

**Administrative Discussion Items** 

TRC Maintenance Audit
 Monthly Management Report
 Monthly Non-Financial Report
 Dave Williams
 Mike Collins
 Chris Desany

Next Meeting: Wednesday, April 17, 2024 at 12 pm via Microsoft Teams & 110 Watervliet Ave

Adjourn Peter Wohl

## **Capital District Transportation Authority**

**Performance Monitoring/Audit Committee** 

Meeting Minutes – February 21, 2024 at 12:00 PM; 110 Watervliet Avenue, Albany

In Attendance: Peter Wohl, Jayme Lahut, Denise Figueroa; Carm Basile, Mike Collins, Chris Desany, Lance Zarcone, Stacy Sansky, David Williams, Trish Cooper, Jeremy Smith, Thomas Guggisberg, Sarah Matrose, Jack Grogan, Rich Nasso, Mike Williams, Steve Wacksman, Jon Scherzer, Vanessa Fox

#### **Meeting Purpose**

Regular monthly meeting of the Performance Monitoring/Audit Committee. Peter Wohl noted that a quorum was present. Minutes from the January 24, 2024 meeting were reviewed and approved.

#### **Audit Committee**

- Sarah Matrose provided a quarterly report, which is in your packets. The report included a Prevailing Wage Audit and Attendance & Bonus Review.
- Sarah's Annual Independence and Objectivity Statement was also reviewed, and a written summary was provided.

#### **Administrative Discussion Items**

- Amanda Avery provided a quarterly review on the adequacy of the Risk Management and Workers' Compensation Self-Insurance Account. The Committee determined that both accounts are adequate at this time.
- Mike Collins gave the Monthly Management Report for January. MRT was 1.5% under budget this month; 5.5% for the year. Customer revenue is 12% over budget for the year; rail station revenue is 15% over budget for the year. Wages were 9% over budget in January because of more workdays and two holidays. Year-to-date, wages are 5% *under* budget. Parts were 20% over budget this month due to unexpected repairs to major engine components; Overall, we remain in a good financial position.
- Chris Desany gave the Non-financial Report for January. Fixed route ridership is up 21% this month; STAR ridership is up 6.5% for the month; On-time performance is at 73%; STAR on-time performance was at 76%. We missed 0.21% of all scheduled trips. Preventable accidents were at 30; and non-preventable accidents were at 21.

#### **Next Meeting**

Wednesday, March 20, 2024 at 12:00 pm via Microsoft Teams and at 110 Watervliet Ave.

# Capital District Transportation Authority Agenda Action Sheet

**Subject:** Review and approval of revised CDTA Procurement Manual

**Committee:** Performance Monitoring/Audit

Meeting Date: March 20, 2024

## **Objective of Purchase or Service:**

The New York Public Authorities Law section 2879 requires that public authorities annually review their procurement guidelines.

## **Summary of Staff Proposal:**

The Procurement Manual is utilized by staff, subsidiary employees, sub-grantees, and contractors in procuring goods and services necessary to advance the CDTA mission.

The Procurement Manual is reviewed annually by General Counsel, Internal Audit, Finance and Procurement staff. Last year Board approval thresholds were revised to reflect current pricing. This year there are several changes based upon FTA guidance. The recommended changes are outlined below:

Page/Section	Revision
Pg. 9 "Definitions" Independent Cost	Update the contract value requiring an Independent
Estimate & Page 16 "Independent Cost	Cost Estimate from \$150,000 to \$250,000 to meet
Estimate"	Federal requirements.
Pg. 17 "Cost and Price Analysis"	Update the contract value requiring a Cost or Price
	Analysis from \$150,000 to \$250,000 to meet Federal
	requirements.
Pg. 22 "Buy America"	Revised to reflect change from Buy America to
	Build America Buy America (BABA) Act. The
	requirement adds construction materials such as
	lumber, drywall, and glass to rolling stock, steel, and
	iron for domestic content preference.
	Specific guidance and certifications to be completed
	by the Contractors are still forthcoming but CDTA
	must comply with BABA effective February 2024.

## **Financial Summary/Cost:**

No impact

## **Proposed Action:**

I recommend the adoption of the revised Procurement Manual.

#### Manager:

Stacy Sansky, Director of Procurement

# Capital District Transportation Authority Agenda Action Sheet

**Subject:** Approve Purchase of Revenue Collection Infrastructure

**Committee:** Performance Monitoring/Audit

Meeting Date: March 20, 2024

## **Objective of Purchase or Service:**

To purchase new revenue collection fareboxes, infrastructure, and related systems for the Queensbury division.

## **Summary of Staff Proposal:**

In 2017, CDTA implemented a new fare collection system which was competitively procured and provided by SPX-Genfare. This new system is used throughout the agency for Navigator smart card and cash revenue/ridership reporting, smart card media management, business to business account management, retail and administrative point of sale systems, and customer web portals. It is the most highly utilized hosted application at CDTA.

As part of CDTA's expansion into Warren County, new revenue collection infrastructure is necessary. This purchase includes a new mobile vault and bin, cabling, and services to install and configure the revenue collection software. It also includes 16 fareboxes for all revenue vehicles, retail and administrative point of sale terminals, and smart card media to support the Navigator program.

This recommendation for a sole source purchase is based on several important considerations. Most importantly, the SPX-Genfare vaulting hardware and software are proprietary, which prevents us from pursuing an independent means to replace them through another vendor. In addition, the services including installation, configuration, testing, and issue resolution can only be performed by SPX-Genfare and will require no third-party integration or customization. Staff has documentation on file noting how the cost is justified by SPX-Genfare, which can confirm fair and reasonable pricing for this purchase.

#### **Financial Summary/Cost:**

The cost table below includes new fareboxes, vaulting infrastructure, cabling, services, fare media, warranty and support as follows. This will be funded by the capital plan.

Item	Cost
Mobile Vault/Bin/Cabling/Installation	\$93,952
Fareboxes (Qty 16)	\$224,608
Administrative/Retail Point of Sale Terminals	\$35,819
Fare Media	\$78,000
Contingency (10%)	\$43,238
Total	\$475,617

## **Proposed Action:**

I recommend that a sole source contract be awarded to SPX-Genfare of Elk Grove Village, Illinois for the purchase of new revenue collection infrastructure and related systems for an amount not to exceed \$475,617.

#### Manager:

Thomas Guggisberg, Director of Information Technology

# CAPITAL DISTRICT TRANSPORTATION AUTHORITY Staff Contract Award Certification

10	. RESPONSIBLE STAFF CERTIFIES THE	INTEGI	RITY OF	THIS PI	ROCUR	REMENT/CONTRAC	Г:
9.	COMPLIANCE WITH STATE AND FEDE Non-Collusion Affidavit of Bidder Disclosure & Certificate of Prior Non-Red Disclosure of Contacts (only RFPs) Certification with FTA's Bus Testing Red	sponsibili	ity Determ	inations			( <u>Yes</u> , No, N/A) ( <u>Yes</u> , No, N/A) (Yes, No, <u>N/A</u> ) (Yes, No, <u>N/A</u> )
8.	SOURCE OF FUNDS: _Capital Plan						
				Elk G	rove, I	L 60007	
				751 P	ratt Bo	ulevard	
8.	LEGAL NAME and ADDRESS OF CONTR	RACTOR	R/VENDO	R: <u>SPX</u>	Genfar	e	
	DBE Subcontractor Name and Certification	on Type:					
	Number of DBE Subcontractors			0			
	Was contract awarded to a DBE?			Yes	<u>No</u>		
	DBE Certification on file?			Yes	No	Not Applicable	
	Number of DBEs bidding/proposing						
	Are there known DBEs that provide this g	good or se	ervice?	Yes	<u>No</u>		
7.	Disadvantaged Business Enterprise (DBE)	involvem	ent				
		Attacl	h Summar	y of Bids	/Propos	als	
6.	SELECTION CRITERION USED:  Number of Proposals/Bids Solicited #	<u>L</u>	or			Advertised	
	Professional Services (Over \$25,000	))		_X_	Sole or	Single Source (Non-Co	ompetitive)
3.	TYPE OF PROCEDURE USED (check one)  Micro Purchases (Purchases up to \$  Sealed Bid/Invitation for Bids (IFB)	2,499.00) (Over \$1		F	Request	rchases (\$25,000 up to for Proposals (RFP)	
5	Request for Proposals (RFP)		mvitation	101 DIUS	(11.0)	_	X Other
4.	PROCUREMENT METHOD (check one):  Request for Proposals (REP)		Invitation	for Pida	(IFD)		<b>V</b> Other
3.	CONTRACT VALUE:\$475,617 (Not to Exceed) fixed	<u>estim</u>	ated_	(circle	one)		
2.	TERMS OF PERFORMANCE (check one): X One-Shot Deal: Complete scope a	and fixed materials I cost for nent on sp	<ul> <li>open valu</li> <li>defined co</li> </ul>	mmodity	with in	definite quantity to obligation to buy	
				F		- F	
1.	TYPE OF CONTRACT (check one):  Construction & Maintenance Services & Consultants	_ X	_ Goods,			Supplies Operational Services	Bus Purchase

Stacy Sansky, Director of Procurement DATED: March 20, 2024



## Memorandum

March 20, 2024

To: Performance Monitoring/Audit Committee

From: David Williams, Director of Maintenance

Subject: Annual Fleet Inspection

## **Background**

We conducted our eighteenth annual audit of the fleet, facilities, and a review of our compliance with regulations and record keeping. The Transit Resource Center, based in Oviedo, Florida, performs the audit. The audit team comprises industry experts skilled in maintenance systems, standards, and vehicle technology. Because of our long-standing relationship, the team is familiar with our operation, staff, and capabilities. We work with them continually to improve the audit process, reporting, and employee expectations. We are one of the few transit systems that engage in an annual self-assessment of our maintenance operation. Because of the longevity and integrity of the program, our employees have embraced it and look at it in a competitive, yet friendly way.

TRC staff inspects 70 buses or approximately 20% of our fleet. TRC will randomly select buses to ensure that all vehicle types are represented from each operating division. Bus inspections are completed per State and Federal standards, recording all defects. A small number of vehicles are selected for a records review. TRC auditors also take note of the condition of our maintenance shops, cleanliness, adherence to safety standards, and record management.

The inspection process occurs over two weeks with buses selected by TRC. Inspections occur on our properties, and there is minimal disruption during the audit period. TRC also inspects our NX buses; this is done on the contractor's property (Upstate Transit).

#### **Reporting Period**

Their report covers findings from the audit conducted October 2-13, 2023. Due to Covid, no audits were completed in 2020 and 2021. The previous audit was conducted in May 2022.

#### Methodology

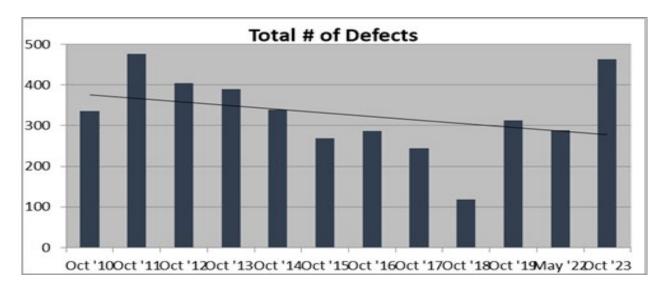
TRC auditors use an industry-accepted process to inspect buses. They perform a full inspection of each vehicle to ascertain its condition and availability for service. They categorize defects as A-type or B-type. This denotes the severity of defects and their impact on service reliability.

- **A Defect** An "A" defect requires immediate attention and repair. Once identified, it would keep a bus from returning to service if not corrected. "A" defects include inadequate brakes and tire tread, non-functioning turn signals, and major oil or fuel leaks.
- **B Defect** A "B" defect requires attention at or before the vehicle's next service inspection (it would not necessarily require a bus to be held from service). A "B" defect includes loose grab rails, exterior damage, leaky windows, and minor oil leaks.

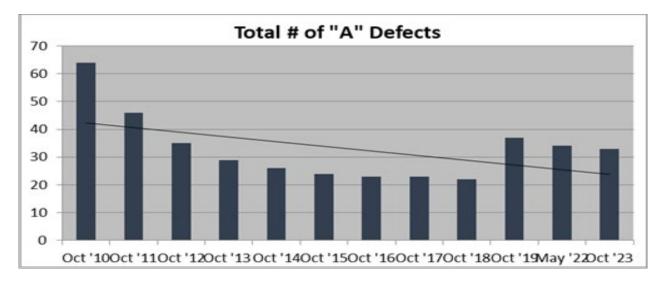


#### **Summary of Findings**

Seventy buses were inspected during this audit cycle, and 463 defects were observed. This is an average of 6.6 defects per bus. In the last 2022 audit, there were 288 or 4.1 defects per bus. While we saw an increase in "B" defects, it's important to note that we are trending downward in "A" defects. 33 "A" defects were observed, down from the 34 "A" defects found in the last Audit.



Most recorded defects are in the "B" category (433). Most "B" defects are exterior, climate control, and engine compartment issues. Many of these are minor in nature.



TRC staff reviews our Preventive Maintenance Inspection (PMI) program for timely performance and our attention to detail. TRC examined the records of 15 buses to determine if preventive maintenance inspections (PMIs) were completed at the scheduled 6,000-mile interval. The Federal Transit Administration maintenance standards call for a PMI performance expectation of 80%, and the audit revealed that 100% of PMIs were completed on time.



The audit includes inspections of all garages, emphasizing cleanliness, order, and adherence to safety standards. The Albany maintenance facility is clean and well-lit, including locker rooms, tool room, tire area, workbenches, and floors. A relocated eye wash station has corrected a previously bent pin-alignment mechanism, but it was found to be dirty. Three in-ground lifts were repaired. The transformer in Albany was updated so four electric buses can be charged at the same time. There was also a total renovation to the lunchroom to accommodate a new professional food vendor, marking a significant improvement in our facilities.

The Troy maintenance facility has completed an expansion and upgrade for the workshop and bus storage areas. Although the facility has been remodeled, workbenches, floors, and tool storage areas could be cleaner. Lift instructions and lock-out/tag-out instructions were mounted on the walls, and fire extinguishers are up to date.

The Schenectady facility is well-kept, a testament to our maintenance staff's hard work. There were no slip or trip hazards on the floor. All lights were functioning, and an expansion was made to the stockrooms. Safety Data Sheets (SDS) were upgraded a few years ago. A sampling of this process at all locations revealed that the technicians can easily access the electronic SDS system.

This year's TRC audit report shows an increase in total defects (compared to 2022). As a result, our trainers and foremen will focus on weekly QA to ensure inspections and repairs are being performed and communicating with staff through weekly meetings. We will conduct refresher training sessions focused on improving the categories in which we saw an increase in "B" defects, such as engine compartment, climate control, and exhaust-related defects. We will continue to work with our body shop to correct body-related defects efficiently and promptly.

#### **Conclusions and Action Items**

**Quality Assurance program.** Quality assurance (QA) ensures that quality is built into the repair process. We know that when performing QA, following repairs regularly ensures the repairs are being performed correctly the first time. We need to allocate time to allow our foreman and trainers to perform QA checks on repairs.

**Internal audits of our fleet.** Another tool to prepare our fleet and staff for the next audit is to schedule mini audits randomly selecting a small percentage of our fleet and have our trainers mirror the annual audit that TRC performs.

**Training**. Our training staff is an integral part of the maintenance department. When given ample time, they can provide our staff with skills and knowledge through refresher training to identify defects and make repairs in the engine compartment and exhaust-related defects. They can also reduce passenger comfort defects in the bus's interior, including climate control defects.

**Exterior condition.** The appearance of our fleet is an essential part of the audit. In most cases, noted defects are minor and don't pose a safety concern. Exterior defects continue to trend upwards each audit, even though campaigns and shift work have been implemented to minimize them. This needs our continued attention.

**Recruitment.** We will continue to develop our partnership with Questar BOCES school, which serves Rensselaer County, and extend our reach to all BOCES in the region.

# Monthly Management Report February 2024

# Monthly Management Report (MMR) - February 2024

## **Executive Summary**

					Current	Month		•	Year to Date	
	REVENUE	Actual	Budget	(\$)	Variance	(%) Variance	(	\$) Variance		(%) Variance
1	Mortgage Tax	\$ 989,988	\$ 970,833	\$	19,155	1.97%	\$	(508,657)		-4.76%
2	Customer Fares	\$ 1,784,739	\$ 1,577,038	\$	207,701	13.17%	\$	1,894,879		10.92%
3	JB Rail Station	\$ 288,642	\$ 251,076	\$	37,566	14.96%	\$	407,056		14.74%
	_									
	EXPENSES	Actual	Budget	(\$)	Variance	(%) Variance	(	\$) Variance		(%) Variance
4	Wages	\$ 5,091,915	\$ 5,139,289	\$	(47,374)	-0.92%	\$	(2,621,031)		-4.64%
5	Workers' Compensation	\$ 46,968	\$ 248,893	\$	(201,925)	-81.13%	\$	(542,780)		-19.83%
6	Materials & Supplies	\$ 256,681	\$ 166,169	\$	90,512	54.47%	\$	102,238		5.59%
7	Purchased Transportation	\$ 1,105,074	\$ 1,005,500	\$	99,574	9.90%	\$	258,567		2.34%
	-							YTD Revenue		1.88%
								YTD Expenses		-1.93%

# Revenue Summary

- 1 MRT reciepts were over budget for the first time all year (2%); and for the year we are under budget by almost 5%.
- 2 Customer Fares were 13% over budget this month, and 11% over for the year.
- 3 Rail Station revenue continues to outperform budget projects and is 15% over budget the month and 15% over budget for the year.

## **Expense Summary**

- 4 The wage line is under budget by 1% this month due to less work days in February; YTD is 4.5% under budget.
- 5 Workers' Compensation is under budget this month because of timing issues with payments; and 20% under budget for the year.
- 6 Maintenance Services was 54% over budget this month due to a new heat system at 85, and a number of parts for the wash bay and bus chargers; YTD we are 6% over budget.
- 7 Purchased Transportation is 2.3% over budget for the year; STAR still struggles with manpower issues and absenteeism.

**Note** We are in a satisfactory budget position.

# CAPITAL DISTRICT TRANSPORTATION AUTHORITY MONTHLY MANAGEMENT REPORT CONSOLIDATED BALANCE SHEET

		Feb-24	Feb-23
Assets			
	Current Assets:	#40.000.40 <del>7</del>	<b>***</b>
	Cash	\$19,399,167	\$24,230,431
	Investments	\$56,078,726	\$46,948,560
	Receivables:	¢4.054.500	<b>#</b> E70.074
	Mortgage Tax	\$1,054,582 \$4,705,050	\$578,871
	Federal Grants	\$4,785,859	\$0 \$0
	New York State Operating Assistance	\$0	\$0
	Trade and Other	\$7,223,265	\$15,727,397 \$0
	Advances to Capital District Transportation Committee	\$812,255	•
	Materials, Parts and Supplies Prepaid Expenses	\$5,563,315 \$1,013,434	\$5,144,047
		\$1,913,421	\$1,380,430
	Sub-Total Current Assets	\$96,830,589	\$94,009,736
	Noncurrent Assets:		
	Capital Assets, net	\$144,257,960	\$141,354,478
	Deferred outflows of resources:		
	Deferred outflows of resources related to OPEB	\$12,022,874	\$14,832,009
	Deferred outflows of resources from pension	\$4,403,268	\$5,680,235
	Sub-Total Deferred outflows of resources:	\$16,426,142	\$20,512,244
Total for Assets		\$257,514,691	\$255,876,458
Liabilities			
Liabilities	Current Liabilities:		
	Accounts Payable	\$6,268,748	\$5,607,434
	Accrued Expenses	\$5,805,510	\$5,821,936
	Unearned Revenue	\$8,252,190	\$19,210,961
	Line of Credit	\$0	\$0
	Sub-Total Current Liabilities	\$20,326,448	\$30,640,332
	Noncurrent Liabilities:		
	Capital Lease Agreement	\$11,345,085	\$13,575,873
	Estimated Provision for Existing Claims and Settlements	\$10,274,622	\$10,567,916
	Other postemployment benefits	\$66,724,317	\$83,355,200
	Net Pension Liability	(\$2,045,372)	\$23,844
	Sub-Total Noncurrent Liabilities	\$86,298,652	\$107,522,833
	Deferred inflows of resources:		
	Deferred inflows of resources from pension	\$7,245,814	\$7,188,915
	Deferred inflows of resources from OBEP	\$44,999,278	\$33,307,240
	Sub-Total Deferred inflows of resources	\$52,245,092	\$40,496,155
Total for Liabilities		\$158,870,192	\$178,659,320
Net Position			
	Net Investment in Capital Assets	\$108,241,228	\$108,241,228
	Unrestricted	(\$9,596,729)	(\$31,024,090)
Total for Net Position	on	\$98,644,499	\$77,217,138
Total Liabilities and	Net Position	\$257,514,691	\$255,876,458

# CAPITAL DISTRICT TRANSPORTATION AUTHORITY CONSOLIDATED STATEMENT OF OPERATIONS Feb-24

	To Date Actual	Annual Budget	92%
REVENUE:			
AUTHORITY	\$12,698,300	\$11,760,000	108%
TRANSIT	\$105,986,469	\$113,506,213	93%
ACCESS	\$826,048	\$550,000	150%
CDTA FACILITIES	\$3,286,589	\$3,162,908	104%
TOTAL REVENUE	\$122,797,405	\$128,979,121	95%
EXPENSE:			
AUTHORITY	\$18,289,464	\$20,230,978	90%
TRANSIT	\$94,390,273	\$104,671,068	90%
ACCESS	\$1,415,188	\$1,310,581	108%
CDTA FACILITIES	\$1,914,479	\$2,723,753	70%
TOTAL EXPENSE	\$116,009,404	\$128,936,382	90%
Revenue over (under) Expenses	\$6,788,001		
Depreciation	\$12,650,000		
Excess of Revenue over (under) Expenses	(\$5,861,999)		
Transfer from Capital Project Fund	\$1,000,015		
Transfer to Risk Mngt Fund	\$0		
Transfer from Risk Mngt Fund	\$0		
Transfer from Vehicle Replacement	\$0		
Transfer to Vehicle Replacement	\$0		
Transfer to Capital Projects Fund	\$0		
Transfer from Operating Fund	\$8,000,030		
Transfer to Operating Fund	(\$15,500,015)		
Transfer from Worker's Comp Fund	\$0		
Transfer to Worker's Comp Fund	\$2,417,899		
*Net Excess of Revenue over (under) Expenses *Contribution to required fleet replacement.	(\$9,944,070)		

	CONSOLIDATED									
BUDGET VARIANCE REPORT		This Mo	onth				Year to	Date		Annual
	Actual	Budget	Variance	% Variance		Actual	Budget	Variance	% Variance	Budget
Operating Revenue		-				_				
Mortgage Tax	\$989,988	\$970,833	\$19,155	1.97%		\$10,170,510	\$10,679,167	(\$508,657)	-4.76%	\$11,650,000
Customer Fares	\$1,784,739	\$1,577,038	\$207,701	13.17%		\$19,242,297	\$17,347,418	\$1,894,879	10.92%	\$18,924,456
Advertising Revenue	\$143,750	\$143,402	\$348	0.24%		\$1,817,678	\$1,577,425	\$240,253	15.23%	\$1,720,827
RRS & Facilities	\$288,642	\$251,076	\$37,567	14.96%		\$3,168,889	\$2,761,832	\$407,056	14.74%	\$3,012,908
Interest Income	\$22,729	\$1,667	\$21,063	1263.76%		\$111,049	\$18,333	\$92,716	505.72%	\$20,000
Misc. Income	\$9,076	\$11,542	(\$2,466)	-21.36%		\$217,918	\$126,958	\$90,959	71.64%	\$138,500
Total Operating Revenue	\$3,238,925	\$2,955,558	\$283,367	9.59%		\$34,728,340	\$32,511,133	\$2,217,207	6.82%	\$35,466,691
Operating Assistance										
New York State Aid	\$4,963,458	\$4,963,458	\$0	0.00%		\$54,598,042	\$54,598,042	\$0	0.00%	\$59,561,500
County Aid	\$159,750	\$159,750	\$0	0.00%		\$1,757,250	\$1,757,250	\$0	0.00%	\$1,917,001
Federal Aid	\$2,492,160	\$2,492,160	\$0	0.00%		\$27,413,763	\$27,413,763	\$0	0.00%	\$29,905,923
Operating Grants	\$177,334	\$177,334	\$0	0.00%		\$1,950,672	\$1,950,672	\$0	0.00%	\$2,128,006
Total Operating Assistance	\$7,792,702	\$7,792,703	\$0	0.00%		\$85,719,727	\$85,719,727	\$0	0.00%	\$93,512,430
Total Revenue and Assistance	\$11,031,627	\$10,748,260	\$283,367	2.64%		\$120,448,067	\$118,230,860	\$2,217,207	1.88%	\$128,979,121
Expenses										
Salaries and Wages	\$5,091,915	\$5,139,289	(\$47,374)	-0.92%		\$53,911,142	\$56,532,174	(\$2,621,031)	-4.64%	\$61,671,462
FICA	\$368,476	\$350,325	\$18,151	5.18%		\$3,903,696	\$3,853,579	\$50,117	1.30%	\$4,203,904
Health Benefits	\$1,084,120	\$1,062,573	\$21,547	2.03%		\$10,653,321	\$11,688,298	(\$1,034,977)	-8.85%	\$12,750,871
Workers Compensation	\$46,968	\$248,893	(\$201,925)	-81.13%		\$2,195,044	\$2,737,825	(\$542,780)	-19.83%	\$2,986,718
Other Benefits	\$354,789	\$405,457	(\$50,668)	-12.50%		\$6,340,698	\$4,460,030	\$1,880,668	42.17%	\$4,865,487
Professional Services	\$410,953	\$510,430	(\$99,477)	-19.49%		\$5,227,549	\$5,614,732	(\$387,183)	-6.90%	\$6,125,162
Materials & Supplies	\$256,681	\$166,169	\$90,512	54.47%		\$1,930,092	\$1,827,854	\$102,238	5.59%	\$1,994,023
Miscellaneous	\$57,866	\$81,238	(\$23,372)	-28.77%		\$954,384	\$893,615	\$60,769	6.80%	\$974,853
Purchased Transportation	\$1,105,074	\$1,005,500	\$99,575	9.90%		\$11,319,063	\$11,060,495	\$258,567	2.34%	\$12,065,995
Maintenance Services	\$313,269	\$355,984	(\$42,715)	-12.00%		\$3,947,752	\$3,915,820	\$31,932	0.82%	\$4,271,804
Liability - Claims	\$52,707	\$33,333	\$19,373	58.12%		\$635,545	\$366,667	\$268,879	73.33%	\$400,000
Utilities	\$152,293	\$137,768	\$14,525	10.54%		\$948,219	\$1,515,443	(\$567,223)	-37.43%	\$1,653,210
Fuel	\$625,977	\$636,251	(\$10,273)	-1.61%		\$6,921,876	\$6,998,756	(\$76,880)	-1.10%	\$7,635,007
Parts, Tires, Oil	\$578,532	\$523,169	\$55,363	10.58%		\$5,948,235	\$5,754,856	\$193,379	3.36%	\$6,278,025
General Insurance	\$114,385	\$91,883	\$22,502	24.49%		\$1,106,968	\$1,010,717	\$96,251	9.52%	\$1,102,600
Total EXPENSES	\$10,614,004	\$10,748,260	(\$134,256)	-1.25%		\$115,943,585	\$118,230,861	(\$2,287,276)	-1.93%	\$128,979,121
Surplus/Deficit	\$417,623	\$0	\$417,623			\$4,504,482	(\$0)	\$4,504,483		\$0

				NON-TRANSIT									
BUDGET VARIANCE REPORT		This Mo	onth			Year to Date							
	Actual	Budget	Variance	% Variance	Actu	ıal	Budget	Variance	% Variance	Budget			
Operating Revenue	_												
Mortgage Tax	\$989,988	\$970,833	\$19,155	1.97%	\$10,1	170,510	\$10,679,167	(\$508,657)	-4.76%	\$11,650,000			
Interest Income	\$22,579	\$1,667	\$20,912	1254.72%	\$	109,701	\$18,333	\$91,368	498.37%	\$20,000			
Interest Inc-Invest/Change in Invest	\$188,412	\$0	\$188,412	0.00%	\$2,3	349,339	\$0	\$2,349,339	0.00%	\$0			
Misc. Income - Authority	\$6,250	\$7,500	(\$1,250)	-16.67%	5	68,750	\$82,500	(\$13,750)	-16.67%	\$90,000			
Total Operating Revenue	\$1,207,229	\$980,000	\$227,229	23.19%	\$12,6	98,300	\$10,780,000	\$1,918,300	17.79%	\$11,760,000			
Expenses													
Labor - Authority	\$659,726	\$705,247	(\$45,520)	-6.45%	\$7,6	696,837	\$7,757,713	(\$60,876)	-0.78%	\$8,462,960			
Fringe - Authority	\$399,352	\$390,026	\$9,326	2.39%	\$4,3	352,409	\$4,290,289	\$62,120	1.45%	\$4,680,315			
Materials & Supplies - Authority	\$8,680	\$12,290	(\$3,610)	-29.38%	\$^	179,973	\$135,185	\$44,788	33.13%	\$147,475			
Professional Services - Authority	\$245,820	\$282,045	(\$36,225)	-12.84%	\$2,9	910,947	\$3,102,497	(\$191,550)	-6.17%	\$3,384,542			
Other Expenses - Authority	\$278,556	\$296,307	(\$17,752)	-5.99%	\$3,	149,298	\$3,259,379	(\$110,081)	-3.38%	\$3,555,686			
Total Expenses	\$1,592,134	\$1,685,915	(\$93,781)	-5.56%	\$18,2	289,464	\$18,545,063	(\$255,600)	-1.38%	\$20,230,978			
Surplus/(Deficit)	(\$384,905)	(\$705,915)	\$321,010		(\$5,5	91,164)	(\$7,765,063)	\$2,173,899		(\$8,470,978)			

				TRA	NS	SIT			TRANSIT								
BUDGET VARIANCE REPORT		This Mo	nth				Year to	Date		Annual							
	Actual	Budget	Variance	% Variance		Actual	Budget	Variance	% Variance	Budget							
Operating Revenue	-		-			-	-	•									
Passenger Fares-Transit	\$894,682	\$933,700	(\$39,018)	-4.18%		\$10,744,895	\$10,270,700	\$474,195	4.62%	\$11,204,400							
Contracts - Transit	\$747,505	\$597,505	\$150,001	25.10%		\$7,672,701	\$6,572,551	\$1,100,150	16.74%	\$7,170,056							
Advertising-Transit	\$131,250	\$130,902	\$348	0.27%		\$1,680,178	\$1,439,925	\$240,253	16.69%	\$1,570,827							
Misc. Income - Transit	\$2,826	\$4,042	(\$1,216)	-30.08%		\$168,968	\$44,458	\$124,509	280.06%	\$48,500							
Total Operating Revenue	\$1,776,263	\$1,666,149	\$110,115	6.61%		\$20,266,742	\$18,327,634	\$1,939,108	10.58%	\$19,993,783							
Operating Assistance																	
State Aid - General	\$4,770,375	\$4,770,375	\$0	0.00%		\$52,474,125	\$52,474,125	\$0	0.00%	\$57,244,500							
State Aid - PBT	\$159,750	\$159,750	\$0	0.00%		\$1,757,250	\$1,757,250	\$0	0.00%	\$1,917,000							
State Aid - Northway Commuter S.	\$33,333	\$33,333	\$0	0.00%		\$366,667	\$366,667	\$0	0.00%	\$400,000							
County Aid	\$159,750	\$159,750	\$0	0.00%		\$1,757,250	\$1,757,251	\$0	0.00%	\$1,917,001							
Federal Aid - Transit	\$2,492,160	\$2,492,160	\$0	0.00%		\$27,413,763	\$27,413,763	\$0	0.00%	\$29,905,923							
Other Grants - Federal	\$177,334	\$177,334	\$0	0.00%		\$1,950,672	\$1,950,672	\$0	0.00%	\$2,128,006							
Total Operating Assistance	\$7,792,702	\$7,792,703	\$0	0.00%		\$85,719,727	\$85,719,728	\$0	0.00%	\$93,512,430							
Total Revenue and Assistance Expenses	\$9,568,965	\$9,458,851	\$110,115	1.16%		\$105,986,469	\$104,047,362	\$1,939,108	1.86%	\$113,506,213							
Labor - Maintenance	\$835,519	\$833,205	\$2,314	0.28%		\$9,219,299	\$9,165,250	\$54,049	0.59%	\$9,998,455							
Labor - Transportation	\$3,199,955	\$3,200,472	(\$516)	-0.02%		\$33,032,127	\$35,205,191	(\$2,173,064)	-6.17%	\$38,405,663							
Labor - STAR	\$330,863	\$326,445	\$4,418	1.35%		\$3,221,133	\$3,590,900	(\$369,766)	-10.30%	\$3,917,345							
Fringe	\$1,298,386	\$1,657,058	(\$358,672)	-21.65%		\$18,634,286	\$18,227,642	\$406,644	2.23%	\$19,884,700							
Materials & Supplies	\$1,411,185	\$1,299,615	\$111,570	8.58%		\$14,495,440	\$14,295,765	\$199,675	1.40%	\$15,595,380							
Professional Services	\$205,428	\$218,352	(\$12,924)	-5.92%		\$2,769,545	\$2,401,868	\$367,677	15.31%	\$2,620,220							
Other Expenses	\$6,610	\$10,629	(\$4,019)	-37.81%		\$134,971	\$116,921	\$18,050	15.44%	\$127,550							
Purchased Transportation - STAR	\$779,592	\$690,273	\$89,319	12.94%		\$8,237,688	\$7,593,005	\$644,684	8.49%	\$8,283,278							
Liability - Claims	\$52,707	\$33,333	\$19,373	58.12%		\$635,545	\$366,667	\$268,879	73.33%	\$400,000							
Liability - Insurance	\$74,173	\$88,217	(\$14,044)	-15.92%		\$857,155	\$970,383	(\$113,229)	-11.67%	\$1,058,600							
Utilities - Transit	\$111,320	\$81,013	\$30,307	37.41%		\$662,441	\$891,147	(\$228,705)	-25.66%	\$972,160							
Mat & Supplies - NX	\$0	\$2,083	(\$2,083)	-100.00%		\$62,807	\$22,917	\$39,890	174.07%	\$25,000							
Purchased Transportation - NX	\$117,267	\$178,417	(\$61,150)	-34.27%		\$1,323,543	\$1,962,583	(\$639,040)	-32.56%	\$2,141,000							
Purchased Transportation - Vanpool	\$24,600	\$25,000	(\$400)	-1.60%		\$245,277	\$275,000	(\$29,723)	-10.81%	\$300,000							
Purchased Transportation - TX	\$76,797	\$78,476	(\$1,680)	100.00%		\$859,015	\$863,241	(\$4,226)	-0.49%	\$941,717							
Total Expenses	\$8,524,401	\$8,722,589	(\$198,188)	-2.27%	Î	\$94,390,273	\$95,948,479	(\$1,558,206)	-1.62%	\$104,671,068							
Surplus/(Deficit)	\$1,044,564	\$736,262	\$308,303			\$11,596,196	\$8,098,883	\$3,497,314		\$8,835,145							

			ACC	CESS TRAN	ISIT	SERVICES	3			
BUDGET VARIANCE REPORT		This Mo	nth				Annual			
	Actual	Budget	Variance	% Variance		Actual	Budget	Variance	% Variance	Budget
Operating Revenue	•	-	<u>"</u>			-	-	<u>'</u>		
Contracts - Access	\$142,553	\$45,833	\$96,719	211.02%		\$824,700	\$504,167	\$320,534	63.58%	\$550,000
Interest Income	\$151	\$0	\$151	0.00%		\$1,348	\$0	\$1,348	0.00%	\$0
Misc. Income	\$0	\$0	\$0	0.00%		\$0	\$0	\$0	0.00%	\$0
Other Grants - State & Federal	\$0	\$0	\$0	0.00%		\$0	\$0	\$0	0.00%	\$0
Total Operating Revenue	\$142,703	\$45,833	\$96,870	211.35%		\$826,048	\$504,167	\$321,882	63.84%	\$550,000
Total Revenue and Assistance	\$142,703	\$45,833	\$96,870	211.35%		\$826,048	\$504,167	\$321,882	63.84%	\$550,000
Expenses										
Labor - Access	\$51,058	\$58,837	(\$7,779)	-13.22%		\$570,675	\$647,204	(\$76,529)	-11.82%	\$706,041
Fringe Benefits - Access	\$11,687	\$14,985	(\$3,298)	-22.01%		\$141,886	\$164,834	(\$22,948)	-13.92%	\$179,819
Purchased Transportation	\$106,819	\$33,333	\$73,485	220.46%		\$653,539	\$366,667	\$286,873	78.24%	\$400,000
Rent and Utilities - Access	\$1,643	\$1,643	\$0	0.00%		\$18,582	\$18,078	\$505	2.79%	\$19,721
Other Expenses - Access	\$0	\$417	(\$417)	-100.00%		\$30,506	\$4,583	\$25,922	565.58%	\$5,000
Total Expenses	\$171,207	\$109,215	\$61,992	56.76%		\$1,415,188	\$1,201,366	\$213,823	17.80%	\$1,310,581
Surplus/(Deficit)	(\$28,504)	(\$63,382)	\$34,878			(\$589,140)	(\$697,199)	\$108,059		(\$760,581)

				CDTA F	ACII	LITIES				
BUDGET VARIANCE REPORT		This Mo	onth				Year to	Date		Annual
	Actual	Budget	Variance	% Variance		Actual	Budget	Variance	% Variance	Budget
Operating Revenue										
RRS Station & Garage	\$67,722	\$66,667	\$1,055	1.58%		\$758,498	\$733,333	\$25,165	3.43%	\$800,000
RRS Parking Revenue	\$206,046	\$174,909	\$31,137	17.80%		\$2,232,831	\$1,923,999	\$308,832	16.05%	\$2,098,908
RRS Advertising	\$12,500	\$12,500	\$0	0.00%		\$137,500	\$137,500	\$0	0.00%	\$150,000
SSTS	\$2,447	\$2,467	(\$19)	-0.79%		\$36,047	\$27,133	\$8,914	32.85%	\$29,600
Greyhound	\$56	\$0	\$56	0.00%		\$1,503	\$0	\$1,503	0.00%	\$0
85 Watervliet Avenue	\$5,801	\$6,667	(\$866)	-12.99%		\$63,808	\$73,333	(\$9,525)	-12.99%	\$80,000
Interest Income	\$6,570	\$367	\$6,203	1691.86%		\$56,400	\$4,033	\$52,367	1298.35%	\$4,400
Total Operating Revenue	\$301,142	\$263,576	\$37,567	14.25%		\$3,286,589	\$2,899,332	\$387,256	13.36%	\$3,162,908
Expenses										
Labor	\$14,793	\$15,083	(\$290)	-1.92%		\$169,450	\$165,915	\$3,535	2.13%	\$180,998
Fringe-Benefits	\$2,845	\$1,617	\$1,228	75.93%		\$31,224	\$17,788	\$13,436	75.54%	\$19,405
Professional Services	\$7,247	\$6,667	\$580	8.70%		\$86,237	\$73,333	\$12,903	17.60%	\$80,000
Insurance	\$7,335	\$3,333	\$4,001	120.04%		\$70,868	\$36,667	\$34,202	93.28%	\$40,000
Security	\$1,871	\$37,783	(\$35,912)	-95.05%		\$130,931	\$415,617	(\$284,685)	-68.50%	\$453,400
Facilities Upkeep	\$28,167	\$28,917	(\$750)	-2.59%		\$217,995	\$318,083	(\$100,088)	-31.47%	\$347,000
Facilities Repairs	\$5,223	\$14,083	(\$8,860)	-62.91%		\$215,440	\$154,917	\$60,524	39.07%	\$169,000
Utilities	\$35,119	\$48,238	(\$13,118)	-27.20%		\$240,241	\$530,613	(\$290,371)	-54.72%	\$578,850
Materials & Supplies	\$0	\$1,250	(\$1,250)	-100.00%		\$3,167	\$13,750	(\$10,583)	-76.97%	\$15,000
Parking Garage	\$41,041	\$45,000	(\$3,959)	-8.80%		\$535,665	\$495,000	\$40,665	8.22%	\$540,000
85 Watervliet Avenue	\$30,500	\$10,425	\$20,075	192.56%		\$101,325	\$114,675	(\$13,350)	-11.64%	\$125,100
SSTS	\$10,038	\$14,583	(\$4,545)	-31.16%		\$111,542	\$160,417	(\$48,875)	-30.47%	\$175,000
Total Expenses	\$184,179	\$226,979	(\$42,800)	-18.86%		\$1,914,479	\$2,496,774	(\$582,295)	-23.32%	\$2,723,753
Surplus/(Deficit)	\$116,963	\$36,596	\$80,367			\$1,372,110	\$402,559	\$969,551		\$439,155

# CAPITAL DISTRICT TRANSPORTATION AUTHORITY MONTHLY MANAGEMENT REPORT

#### AGING OF ACCOUNTS RECEIVABLE

Feb-24									
Amount % of To									
Current	\$2,351,335	42.91%							
31 - 60	\$441,171	8.05%							
61 - 90	\$930,281	16.98%							
91 - 120	(\$166)	0.00%							
Over 120	\$1,757,335	32.07%							
Total Accounts Receivable	\$5,479,956	100.00%							

Jan-24				
	Amount	% of Total		
Current	\$668,	004 9.23%		
31 - 60	\$1,169,	592 16.16%		
61 - 90	\$316,8	898 4.38%		
91 - 120	\$4,	582 0.06%		
Over 120	\$5,076,	733 70.16%		
Total Accounts Receivable	\$7,235,	809 100.00%		

#### AGING OF ACCOUNTS PAYABLE

	Feb-24	
	Amount	% of Total
Current	\$4,712,139	80.55%
31 - 60	\$405,377	6.93%
61 - 90	\$448,807	7.67%
90 & Over	\$283,696	4.85%
Total Accounts Payable	\$5,850,019	100.00%

#### Jan-24 Receivables over 120 days:

Bre	eakdown of outstanding receivables over 120 days.
\$1,618,6	373 NYS DEPT. OF TRANSPORTATION
\$87,5	500 CITY OF ALBANY
\$26,1	162 OTHER
\$25,0	000 CITY OF SARATOGA SPRINGS
\$1,757,3	335

\$1,757,335

#### **ADDITIONAL INFORMATION**

MORTGAGE RECORDING TAX				Fiscal Year to Date				
	Feb-24	Feb-23	Difference	%	2024	2023	Difference	%
Albany	\$367,557	\$219,417	\$148,140	67.52%	\$3,665,417	\$5,175,660	(\$1,510,243)	-29.18%
Rensselaer	\$201,217	\$89,095	\$112,122	125.85%	\$1,570,147	\$1,940,694	(\$370,547)	-19.09%
Saratoga	\$255,676	\$182,553	\$73,123	40.06%	\$3,487,023	\$5,053,416	(\$1,566,393)	-31.00%
Schenectady	\$101,504	\$87,807	\$13,697	15.60%	\$1,319,297	\$1,610,411	(\$291,113)	-18.08%
Warren	\$64,034	\$0	\$64,034	100.00%	\$128,626	\$0	\$128,626	100.00%
Total	\$989,988	\$578,872	\$347,082	59.96%	\$10,170,510	\$13,780,181	(\$3,609,671)	-26.19%

**Current Month Year To Date** 

FY 2024 \$989,988 \$10,170,510 FY 2023 \$578,872 \$13,780,181

Mortgage tax is unpredictable. Average annual receipts over the past 20 years were \$11 million with an annual low of \$6.2 million and an annual high of \$17 million.

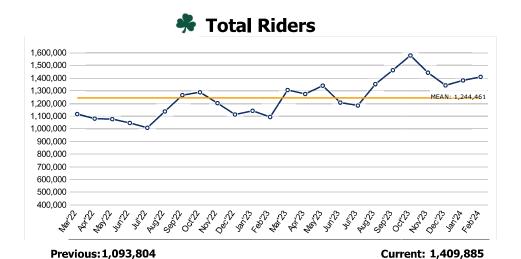
# Highlight Summary February 29, 2024

RESTRICTED INVESTMENTS	<b>Fund Balances</b>	<b>Current Obligations</b>
Risk Management Account (Self-Insured)	\$3,395,524	\$1,990,211
Workers' Comp. Account (Self-Insured)	\$10,150,279	\$8,284,411
Operating Account	\$29,022,011	
Current Operating Reserve Obligations Federal Operating Assistance in FY24		\$4,000,000
Current Capital Reserve Obligations Washington/Western BRT Project Match LowNo Electrification Project Match	\$12,535,688	\$9,000,000 \$3,000,000
Current Vehicle Replacement Reserve Obligations Vehicle Replacement Funds	\$975,223	\$524,011
All Investment Accounts are reviewed quare Average annual returns: Risk Management Workers' Compensation Operating Fund Vehicle Replacement Fund	rterly.  4.49% 3.67% 5.06% 5.39%	
Capital Project	4.95%	

<sup>\*</sup> CDTA self insures the first two million of loss per occurrence of any lawsuit in addition to the current obligations and we reserve enough to cover one full loss.

**Patronage / Mobility** 

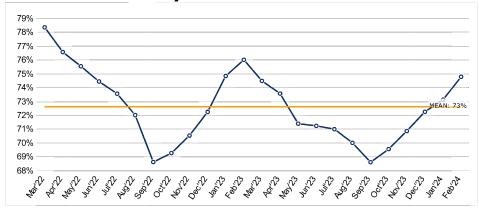
Page 1



1,600,000 1,500,000 1,400,000 1,300,000 MEAN: 1,216,267 1,200,000 1,100,000 1,000,000 900,000 800,000 700,000 600,000 500,000 400,000 Previous: 1,068,042 Current: 1,381,140

**Fixed Riders** 

# System Wide OTP

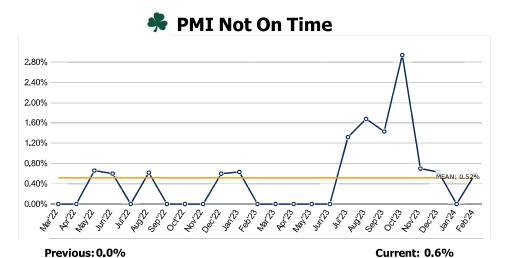


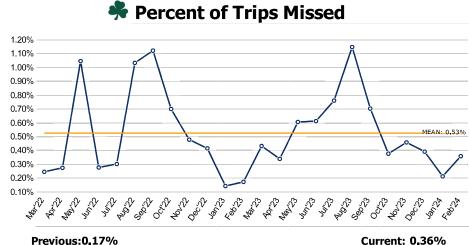
Previous:76.02% Current: 74.79%

Reliability

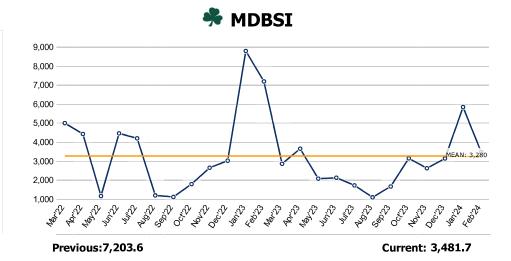
Previous: 79.2%

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**Current: 83.9%** 



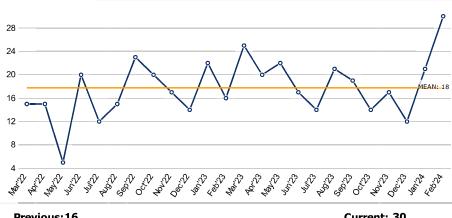
Page 3

## **Preventable Accidents**



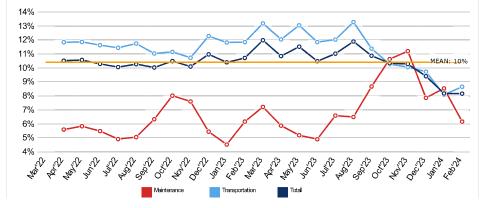
Previous: 20 **Current: 28** 

# **Non-Preventable Accidents**



Previous:16 Current: 30

# Percent Days Not Worked



Previous: 10.7% Current: 8.2% Customer Service

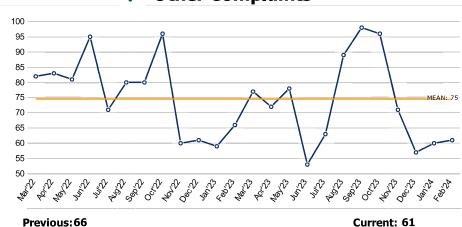
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# Fixed/Shuttle Complaints

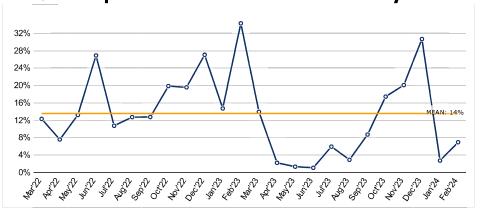


Previous: 106 Current: 112

# Other Complaints

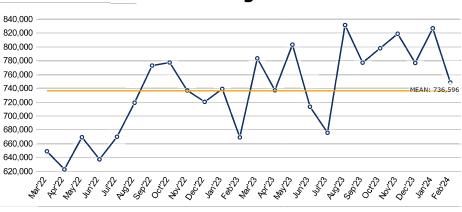


Complaints Not Addressed in Ten Days



Previous: 34.3% Current: 6.9%





Previous: 669,266 Current: 748,669

**STAR Service** 

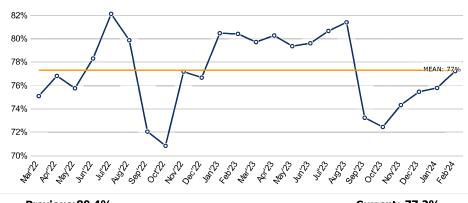
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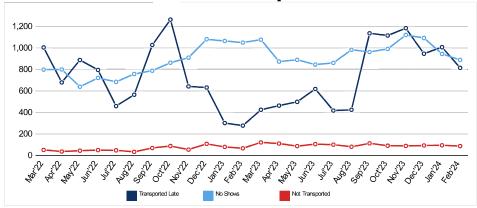
Previous: 25,762 Current: 28,745

# On-Time Performance (0-10 Minutes)



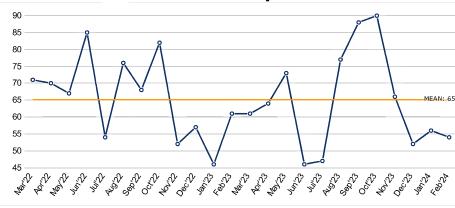
Previous: 80.4% Current: 77.2%

# Missed Trips



Previous: 1,393 Current: 1,788

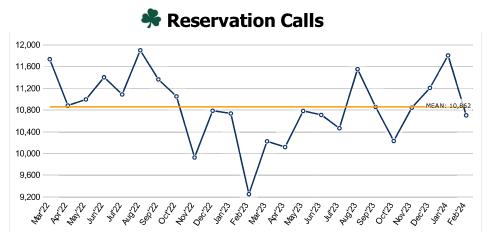
# Customer Complaints



Previous: 61 Current: 54

**STAR Service** 

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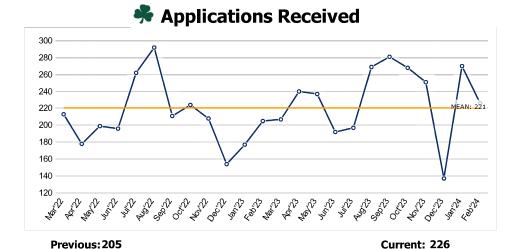


Previous: 9,253 Current: 10,705

# **Reservation Calls in Queue Over Five Minutes**



Previous:34.3% Current: 9.3%



# Definitions

Total Riders – Includes fixed route, STAR, NX, cash fare, Navigator, contracts (primarily UA), employees, and special events/trolley.

Fixed Riders – Includes fixed route, NX, cash fare, Navigator, contracts (primarily UA), employees, and special events/trolley.

**System Wide OTP** % – On-time performance: The percentage of departures that occurred between 5 minutes late and 1 minute early. This is calculated across all time points in all routes in the system except at the last time point of a route, which calculates On-Time as between 5 minutes late and 15 minutes early. Departures more than 30 minutes late or more than 15 minutes early are excluded along with School Trips, Shopping Trips, and NX routes.

**PMI – Not on Time** – A Preventive Maintenance Inspection (PMI) is a routine (periodic) service and examination of the vehicle to identify potential defects before they fail. This measure is the work orders completed within 500 miles before and 500 miles after the scheduled mileage (6,000), divided by the number of PMI's done for the month.

Percent of Trips Missed – Missed trips collected by dispatchers divided by total trips planned. Missed trips include those due to mechanical issues and operator availability.

**Scheduled Work** – Unscheduled work is anything identified during a driver vehicle inspection, or caused by a breakdown. Scheduled work is anything else (primarily as a result of a PMI). This metric is the radio of scheduled work to unscheduled work.

**MDBSI** – Mean distance between service interruptions: Total Miles Operated divided by number of service interruptions. A service interruption is defined as Incident, accident, operator running late, traffic delays, tire issues, etc., causing a service interruption (delay) of 5 minutes or more.

**Preventable Accidents** – An accident is considered preventable if it is due to an operator's failure to drive in a safe and professional manner. Accident categorizations may experience minor fluctuations after the fact for the prior month (after this report is generated).

**Non-Preventable Accidents** – An accident is considered non-preventable if the operator did everything that is reasonably expected of a defensive driver to avoid the accident. Accident categorizations may experience minor fluctuations after the fact for the prior month (after this report is generated).

**Percent Days Not Worked** – Total workdays scheduled in the Maintenance and Transportation departments divided by the total number of days not worked. Days not worked can be due to disability/workman's compensation, disqualification, excused time, FMLA, leave of absence, missed/late time, sick leave, suspension, or unexcused absence.

**Fixed/Shuttle Complaints** – Any comments/complaints related to our regular route network, including the Northway Xpress. These are generally related to the on-street service expectations of our customers, from operator conduct to on time performance.

Other Complaints – This category is for comments tied to any daims, service requests, fare disputes, or anything related to STAR.

Complaints Not Addressed in 10 Days – Comments are submitted, reviewed, assigned and investigated by division. Once investigation is complete and customer is contacted, complaint is "addressed". Website Page Views – This measures how many times someone has viewed an entire page including all text, images, etc. Alternatively, visits are defined as a series of hits from any particular address (source location). If any two hits are separated by 30 minutes or more, typically two visitors are counted.

#### **Definitions (STAR)**

**STAR Riders** – Actual (not scheduled) ridership, including personal care assistants and other passengers,

**STAR On-Time Performance** - Percentage of bookings which were on-time for both their pick-up and, where applicable, their drop-off. A pick-up is considered on-time if the vehicle arrived no more than 10 minutes after the pick-up scheduled time. If the booking has a drop-off scheduled time (such as in the case of a doctor appointment), the vehicle must also arrive at the drop-off no later than that scheduled time to be considered on-time. If the booking has no drop-off scheduled time, then the drop-off is not considered for on-time performance. In instances where the vehicle arrived at the pick-up but the client did not take the trip (such as no-shows, missed trips and cancels-at-door), on-time performance is only judged by pick-up arrival time since the drop-off cannot be performed. Only considers trips for which data entry is complete and has passed a quality check. This data is one month behind all other data.

**STAR Missed Trips** - Count of monthly STAR trips where the dient was transported late outside of the 25-minute window, did not take the trip and also did not cancel, or the dient was not transported because STAR was too late.

**STAR Reservation Calls in Queue Over 5 Minutes** - Count of times customers had to wait for over five minutes before being connected with a STAR reservationist after selecting to do so. **STAR Customer Comments/Complaints** - Number of comments or complaints related to STAR service.

**STAR Applications Received** - Counts every client whose application has been received and entered in Trapeze.

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