



CDTA COMMITTEE AGENDA
Performance Monitoring/Audit Committee
Thursday, July 23, 2026 | 9:00 AM
Microsoft Teams & 110 Watervliet Ave

Committee Item	Responsibility
Call to Order	Denise Figueroa
Approve Minutes of Thursday, June 18, 2026	Denise Figueroa
Consent Agenda Items	
• Approve Emergency Chiller Repairs	Stacy Sansky
• Approve Purchase of FLEX Vehicles	Stacy Sansky
• Approve Purchase of Incident Management Platform	Stacy Sansky
• Award Contracts for Term Engineers	Stacy Sansky
Administrative Discussion Items	
• Monthly Management (Financial) Report	Patricia Cooper
• Monthly Non-Financial (Performance) Report	Gary Guy
Next Meeting: Thursday, September 24, 2026, at 9:00am via Microsoft Teams and 110 Watervliet Ave.	
Adjourn	Denise Figueroa

Capital District Transportation Authority

Performance Monitoring/Audit Committee

Meeting Minutes – June 18, 2026, at 9:02 am; 110 Watervliet Avenue, Albany

In Attendance: Jayme Lahut, Patrick Lance, Jackie McDonough, Denise Figueroa, Peter Wohl; Frank Annicaro, Gary Guy, Patricia Cooper, Lance Zarcone, Jon Scherzer, Mike Williams, Dave Williams, Stacy Sansky, Jack Grogan, Rich Cordero, Sarah Matrose, Jeanette Stumbaugh, Emily DeVito, Steve Wacksman, Jaime Kazlo

Meeting Purpose

Regular monthly meeting of the Performance Monitoring/Audit Committee. Board member Denise Figueroa noted that a quorum was present. Minutes from May 21, 2026, meeting were reviewed and approved.

Consent Agenda Items

Approve Contract for Upgrades of Red Line Infrastructure

- The Red Line BRT corridor was originally launched in 2011 as CDTA's first bus rapid transit service, delivering enhanced mobility, improved rider amenities, and transit-oriented investment along a key regional corridor. Since that time, the corridor has experienced over a decade of continuous use.
- This project represents a comprehensive "state of good repair" and modernization effort intended to refresh aging infrastructure and incorporate updated design standards and amenities that reflect current system needs and expectations.
- A resolution to approve a contract for Red Line BRT Infrastructure Improvements to Callanan Industries, Inc. of Albany NY as the lowest responsive and responsible bidder, in an amount not to exceed \$6,151,127 plus a 20% contingency, for a total authorized amount of \$7,381,352 will be recommended to the board for approval.

Approve Annual 2026-2027 Drug and Alcohol Policy

- An annual review of our Drug and Alcohol Policy is required by the Federal Transit Administration. This policy contains language outlining how our program works, what standards employees are held to, and the consequences associated with violating the policy. The types of tests that CDTA requires include Pre-Employment, Random, Post Accident, Return to Work and Reasonable Suspicion. The five classes of drugs that we currently screen for are: Marijuana, Cocaine, Opiates, Amphetamines and Methamphetamines.
- Currently, there are no regulatory changes.
- A few administrative changes were made, including updates to our EAP provider listing, the locations of our health clinics and a modification to our medication page. We also changed some wording and bolded several sections based on recommendations from the FTA.
- A resolution to approve the 2026-2027 Drug and Alcohol Policy will be recommended to the board for approval.

Audit Committee Item

Accounts Payable Operating Cycle Audit

- Following a recent fraud incident, CDTA initiated an Accounts Payable operating audit conducted by BST to assess internal controls and identify opportunities for improvement.

The audit found that CDTA maintains strong financial control overall, with several recommendations to further strengthen fraud prevention and payment security.

- Existing safeguards such as daily bank monitoring and system controls were confirmed to be effective.

Annual Review of Audit Plan

- Sarah Matrose presented the annual review of the Internal Audit Plan.
- The 2026 internal audit plan reflects a balanced approach of traditional audits and advisory services, focused on strengthening internal controls, improving operational efficiency, and supporting organizational transitions. Key priorities include clarifying roles and responsibilities in the hiring and separation process to ensure timely access removal and stronger interdepartmental accountability.
- Additional focus areas include documenting cash and treasury procedures ahead of a key retirement, improving IT asset inventory and tagging, and reviewing public records and document management practices—particularly as FOIL/FOIA requests continue to trend upward. The audit function will also support the transition to a new EAP system by validating employee data integrity and consolidation.
- A compliance and efficiency review of the CRTC partnership is also planned, along with broader process analysis and internal oversight initiatives as capacity allows. With audit responsibilities currently managed by a single resource, there is recognition of the need to expand capacity to meet growing operational and compliance demands

Administrative Discussion Items

Annual Fleet Inspection Report

- CDTA completed its 20th consecutive independent Transit Resource Center maintenance audit in October 2025 across Albany, Schenectady, Troy, and Saratoga. The audit reviewed 50 buses, 18 major vehicle systems, maintenance records, and preventive maintenance compliance, with an expanded focus on recently serviced vehicles, recurring defects, and operator pre-trip inspections.
- Results showed the lowest level of critical safety defects in the audit's 20-year history, with preventive maintenance compliance improving to 100%, exceeding FTA standards. Fluid analysis also improved significantly. While total defects increased, this was largely attributed to staffing shortages and deferred preventive work, particularly in HVAC and engine systems.
- A major concern identified was low operator defect reporting during pre-trip inspections, with only 4% of detectable issues being reported. In response, CDTA has launched a targeted action plan focused on training, quality assurance, defect tracking, and increased supervisory oversight to improve reliability, reduce repeat defects, and strengthen accountability systemwide.

Monthly Management (Financial) Report

- Mortgage Recording Tax: On budget; \$1 million increase scheduled, tracking as planned.
- Customer Fares: Slightly under budget this month (0.43%), but 2.1% over YTD budget.
- NY State Aid (STOA): Slightly under budget due to variance in projected percentage increase; 8% budgeted vs. actual 7.18%.
- Total Revenue: Overall, 3% over budget for May.
- Wages: 2.6% under budget this month.
- Materials/Supplies: 30% over monthly budget, 52% over YTD due to large bulk purchases.
- Maintenance Services: 23% under monthly, 25% under YTD (reduced bus outsourcing

- and delayed invoices).
- Purchase Transportation: 4.5% over budget in May, 2.86% over YTD (driven by STAR paratransit costs).
- Fuel: 12.5% under budget this month, 7% under YTD
- Overall Expenses: 2.7% under budget YTD. The organization remains in a satisfactory budget position.

Monthly Performance (Non-Financial) Report

- Ridership: May 2026 -4% vs. May 2025; YTD -3.1% vs. last year.
- OTP (On-Time Performance) improved: YTD +4.7%, monthly +4.1%
- Ongoing: Supervisors deployed for pull-out, congestion checks, and operator support.
- Absenteeism up: YTD +9%, monthly +8%—placing strain, notably 32 employees on long-term leave (7% of workforce).
- Transportation accounts for 91% of lost workdays (800+ out of 885).
- Primary causes: Disability, workers' comp (283 days), sick time (154), family leave (98), unexpected (72), disqualified (50 days).
- STAR Paratransit Performance: Scheduling changes have impacted missed trip stats (53% factor attributable to redefined timing windows).
- Year-over-year comments/complaints down significantly (25% YoY, 32% vs. prior week).
- Deployment of field staff for true door-to-door service has decreased no-shows.
- Ongoing technology/workgroup efforts with external partners; update to be scheduled for the committee.
- Preventable Accidents: Significant reduction (monthly improvement down 16%, YTD down 21%).

New York State Controller Report

- Four authorities reviewed: CDTA, NFTA, RGS, and Centro.
- CDTA is highlighted as the only authority to *exceed pre-pandemic revenue* and as a leader in performance improvement.
- Multiple metrics/standards:
- OTP (On-Time Performance): Benchmarks and measurement periods differ by agency.
- On-time performance improved via service realignment/TDP and various data-driven operational strategies.
- Iteration on routes, service spans, stop spacing as key levers to improve OTP and trip times.
- Ongoing push for public transparency and data-driven improvement.
- No mention of customer safety being a specific focus in the report

Next Meeting

Thursday, July 23, 2026, at 9:00 am via Microsoft Teams and at 110 Watervliet Ave.

Capital District Transportation Authority Agenda Action Sheet

Subject: Albany Chiller System
Committee: Performance Monitoring/Audit
Meeting Date: July 23, 2026

Background

In 2015, CDTA awarded a contract to Eckert Mechanical to replace the Albany facility's central chiller plant with a multi-stack chiller system. This system provides cooling for all offices, workspaces, meeting rooms, and common areas at the 110 Watervliet Avenue facility.

Over the past four years, the multi-stack chiller system has experienced increasing reliability issues, requiring frequent repairs and the replacement of major components to maintain operation. Despite continued maintenance efforts and significant investment in repairs, the condition of the equipment has progressively deteriorated. Most recently, several of the stack units have reached the end of their useful life and can no longer be repaired in a cost-effective or reliable manner.

Justification:

To restore the system to full operational capacity and ensure continued building cooling during peak summer conditions, one section of the multi-stack chiller system must be replaced with a new factory-manufactured replacement unit. The new equipment utilizes an updated refrigerant that complies with current industry standards and environmental regulations. As a result, the existing rooftop condenser serving the chiller system must also be replaced.

Financial Summary/Cost:

Two quotes were obtained from the following companies to repair the Chiller system.

- HT Lyons in the amount of \$141,410
- Eastern Heating and Cooling in the amount of \$148,715

Due to the critical nature of this system, the increasing risk of extended cooling outages, and the need to have the equipment operational during the peak summer season, management determined that immediate action was necessary. Delaying the work pending Board approval would have created a risk to building operations and the continued functioning of the offices and common areas. As a result, staff issued a Notice to Proceed to H.T. Lyons to secure equipment, schedule the required crane services, and begin the replacement process. I am therefore seeking retroactive approval of this award to memorialize the action taken and ensure the project proceeds without interruption.

Proposed Action:

I am *recommending* approval of the contract awarded to HT Lyons to replace a section of the Albany chiller system, and all associated components/work.

Manager:

Steve Wacksman, Director of Facilities

CAPITAL DISTRICT TRANSPORTATION AUTHORITY
Staff Contract Award Certification

1. TYPE OF CONTRACT (check one):

☒ Construction & Maintenance ☐ Goods, Commodities & Supplies ☐ Bus Purchase
☐ Services & Consultants ☐ Transportation & Operational Services

2. TERMS OF PERFORMANCE (check one):

☒ One-Shot Deal: Complete scope and fixed value
☐ Fixed Fee For Services: Time and materials - open value
☐ Exclusive Purchase Contract: Fixed cost for defined commodity with indefinite quantity
☐ Open Purchase Contract: Commitment on specifications and price but no obligation to buy
☐ Change Order: Add on to existing contract

3. CONTRACT VALUE:

\$141,410 fixed estimated (circle one)

4. PROCUREMENT METHOD (check one):

☐ Request for Proposals (RFP) ☐ Invitation for Bids (IFB) ☒ Other

5. TYPE OF PROCEDURE USED (check one):

☐ Micro Purchases (Purchases up to \$2,499.00) ☐ Small Purchases (\$25,000 up to \$100,000)
☐ Sealed Bid/Invitation for Bids (IFB) (Over \$100,000) ☐ Request for Proposals (RFP)
☐ Professional Services (Over \$25,000) ☐ Sole or Single Source (Non-Competitive)
☒ Emergency

6. SELECTION CRITERION USED:

Number of Proposals/Bids Solicited # 2 or Advertised
Number of Proposals/Bids Received # 2

Attach Summary of Bids/Proposals

7. Disadvantaged Business Enterprise (DBE) involvement

Are there known DBEs that provide this good or service? Yes No
Number of DBEs bidding/proposing _____
DBE Certification on file? Yes No Not Applicable
Was contract awarded to a DBE? Yes No
Number of DBE Subcontractors 0
DBE Subcontractor Name and Certification Type:

8. LEGAL NAME and ADDRESS OF CONTRACTOR/VENDOR: H.T. Lyons

3 Rexford Way

Halfmoon, NY 12065

8. SOURCE OF FUNDS: Internal Funds

9. COMPLIANCE WITH STATE AND FEDERAL RULES:

Non-Collusion Affidavit of Bidder (Yes, No, N/A)
Disclosure & Certificate of Prior Non-Responsibility Determinations (Yes, No, N/A)
Disclosure of Contacts (only RFPs) (Yes, No, N/A)
Certification with FTA's Bus Testing Requirements (Yes, No, N/A)

10. RESPONSIBLE STAFF CERTIFIES THE INTEGRITY OF THIS PROCUREMENT/CONTRACT:

Stacy Sansky, Director of Procurement DATED: July 23, 2026

Capital District Transportation Authority

Agenda Action Sheet

Subject: Approve Purchase of FLEX/On-Demand Vehicles
Committee: Performance Monitoring/Audit
Meeting Date: July 23, 2026

Objective of Purchase or Service:

The current fleet replacement plan calls for annual vehicle purchases and the retirement of vehicles that have reached the end of their useful life (5 years/150,000 miles). This procurement supports state-of-good-repair initiatives and planned service expansion, ensuring the fleet remains reliable, safe, and aligned with increasing operational demand.

Additionally, this purchase will help to reduce unscheduled maintenance associated with aging vehicles and support consistent service delivery for FLEX On-Demand services across the service area.

Summary of Staff Proposal:

In 2025, the Board awarded a five-year contract to Fenton Mobility Products, Inc. for these vehicles. As part of this contract, staff is recommending the purchase of five FLEX On-Demand vehicles for units that have reached the end of their useful life.

The vehicles will be built on a Ford Transit chassis and body configured specifically for this service.

Key Technical Specifications Include:

- All-Wheel Drive (AWD)
- Ford Pilot 360 driver assistance and safety technologies
- Extended-range 31-gallon fuel tank
- Operator entrance package
- March Networks camera system is compatible with CDTA's existing video platform

These vehicles are designed to meet all ADA accessibility requirements while providing a safe, comfortable, and efficient passenger experience. Their standardized configuration enhances maintenance efficiency through greater parts commonality, streamlined inventory management, and increased technician familiarity.

This purchase aligns with CDTA's long-term fleet management strategy to balance fleet age, improve reliability, and maintain adequate vehicle availability across the system. It also helps reduce lifecycle costs by limiting the need for major repairs and extended maintenance associated with aging vehicles.

The proposed pricing represents a 4.2% increase over the prior year and is consistent with current market conditions, material cost escalations, and prevailing industry pricing trends.

Upon Board approval, a purchase order will be issued immediately, with delivery anticipated in May 2027.

Financial Summary/Cost:

Description	Unit Cost	Qty.	Extended Cost
2028 Ford Transit Van (Delivery Included)	\$149,479	5	\$747,395
Contingency for Tariffs: 10%	\$14,947	5	\$74,735
Total Cost			\$822,130

The source of funds is the FY27 capital plan.

Proposed Action:

I recommend purchasing five Ford Transit vehicles for our FLEX On-Demand service from Fenton Mobility Products, Inc. of Randolph, New York, for a total amount not to exceed \$822,130, inclusive of contingency.

Manager:

David Williams, Director of Maintenance

Capital District Transportation Authority

Agenda Action Sheet

Subject: Approve Purchase of Incident Management Platform
Committee: Performance Monitoring/Audit
Meeting Date: July 23, 2026

Objective of Purchase or Service:

To purchase an incident management platform for use along the Washington-Western Bus Rapid Transit (WWBRT) Purple Line.

Summary of Staff Proposal:

Real-time incident management reporting is one of the most challenging operational responsibilities facing CDTA. Incidents can occur quickly, involve multiple locations or stakeholders, and require immediate coordination among customers, frontline employees, dispatchers, security personnel, customer service, corporate communications, and local emergency responders. An effective incident management reporting platform can minimize delays in receiving accurate information, verifying incident details, communicating with the appropriate staff, and deploying a timely response.

This purchase is for an incident management reporting platform designed to address these long-standing challenges. The ELERTS platform combines several advanced intelligent transportation systems technologies in one package by integrating mobile applications with digital video, advanced analytics, and several messaging systems and technologies including email, SMS, QR code, voicemail, and 911. ELERTS is most commonly used by transit agencies to support official "See Something, Say Something" campaigns.

The primary benefit of this new platform is to allow employees, customers, and community members to quickly and discreetly report issues such as suspicious behavior, medical emergencies, and maintenance or cleanliness issues. All incident reports and related messages are sent directly to CDTA dispatch and security operations to ensure the most immediate response.

Over the last nine months, a proof of concept project was successfully completed to test the full extent of ELERTS features and functionality. Overall, staff have been very satisfied with the platform. This purchase will enable staff to perform a larger rollout to customers over the next year and determine the long-term value of the ELERTS system.

This sole source purchase for a one year software-as-a-service (SaaS) subscription is based on several important considerations. Most importantly, with installations in over 35 transit agencies, ELERTS is the only provider of a crowdsourced incident reporting solution that integrates with CDTA's Navigator mobile application provided by Moovit. Additional reasons to support this sole source recommendation include:

- ELERTS has fully satisfied CDTA's system integration, business process, cloud-based content management, and data content sourcing standards including GTFS-RT.
- Utilizing this vendor will require no third-party integration or customization, which reduces the risk inherent in custom third-party vendor development.
- We have documentation on file noting how the cost is justified by similar vendors and project requirements, which confirms fair and reasonable pricing for this purchase.

Financial Summary/Cost:

This purchase is funded through our WWBRT Federal grant program. A summary of costs is provided below.

Description	Cost
ELERTS SeeSay Transit System One Year Subscription (SaaS)	\$109,989
Technical Support, Configuration, and Training Services	\$15,000
Contingency (20%)	\$22,000
Annual Cost Totals:	\$146,989

Proposed Action:

I am requesting that a one-year contract be awarded to ELERTS Inc. of Hingham, Massachusetts for an amount not to exceed \$146,989.

Manager:

Thomas Guggisberg, Senior Director of Information Technology

CAPITAL DISTRICT TRANSPORTATION AUTHORITY
Staff Contract Award Certification

1. TYPE OF CONTRACT (check one):

☐ Construction & Maintenance ☒ Goods, Commodities & Supplies ☐ Bus Purchase
☐ Services & Consultants ☐ Transportation & Operational Services

2. TERMS OF PERFORMANCE (check one):

☒ One-Shot Deal: Complete scope and fixed value
☐ Fixed Fee For Services: Time and materials - open value
☐ Exclusive Purchase Contract: Fixed cost for defined commodity with indefinite quantity
☐ Open Purchase Contract: Commitment on specifications and price but no obligation to buy
☐ Change Order: Add on to existing contract

3. CONTRACT VALUE:

\$146,989 fixed estimated (circle one)

4. PROCUREMENT METHOD (check one):

☐ Request for Proposals (RFP) ☐ Invitation for Bids (IFB) ☒ Other

5. TYPE OF PROCEDURE USED (check one):

☐ Micro Purchases (Purchases up to \$2,499.00) ☐ Small Purchases (\$25,000 up to \$100,000)
☐ Sealed Bid/Invitation for Bids (IFB) (Over \$100,000) ☐ Request for Proposals (RFP)
☐ Professional Services (Over \$25,000) ☒ Sole or Single Source (Non-Competitive)

6. SELECTION CRITERION USED:

Number of Proposals/Bids Solicited # 1 or Advertised
Number of Proposals/Bids Received # 1

Attach Summary of Bids/Proposals

7. Disadvantaged Business Enterprise (DBE) involvement

Are there known DBEs that provide this good or service? Yes No
Number of DBEs bidding/proposing _____
DBE Certification on file? Yes No Not Applicable
Was contract awarded to a DBE? Yes No
Number of DBE Subcontractors 0
DBE Subcontractor Name and Certification Type:

8. LEGAL NAME and ADDRESS OF CONTRACTOR/VENDOR: ELERTS

45 Industrial Park Road, Suite 4

Hingham, MA 02043

8. SOURCE OF FUNDS: WWBRT Federal Grant

9. COMPLIANCE WITH STATE AND FEDERAL RULES:

Non-Collusion Affidavit of Bidder (Yes, No, N/A)
Disclosure & Certificate of Prior Non-Responsibility Determinations (Yes, No, N/A)
Disclosure of Contacts (only RFPs) (Yes, No, N/A)
Certification with FTA's Bus Testing Requirements (Yes, No, N/A)

10. RESPONSIBLE STAFF CERTIFIES THE INTEGRITY OF THIS PROCUREMENT/CONTRACT:

Stacy Sansky, Director of Procurement DATED: July 22, 2026

Capital District Transportation Authority Agenda Action Sheet

Subject: Award Contracts for Term Engineers
Committee: Performance Monitoring/Audit
Meeting Date: July 23, 2026

Background:

A term agreement establishes a pool of pre-qualified and vetted firms that have demonstrated the technical expertise, experience, and capacity necessary to provide professional services to CDTA on an as-needed basis. The purpose of these agreements is to ensure that CDTA has timely access to qualified consultants who can support the planning, design, engineering, and implementation of capital projects and other organizational initiatives as needs arise.

Selection under a term agreement does not guarantee that a consultant will receive work, nor does it guarantee an opportunity to compete for any specific assignment. Rather, the agreement establishes a framework through which CDTA may efficiently procure professional services when project needs are identified. When services are required, CDTA staff will develop a project-specific scope of work and solicit proposals from one or more of the term consultants whose expertise best aligns with the assignment.

This approach provides CDTA with flexibility, accelerates project delivery, reduces procurement timelines, and ensures access to specialized technical expertise while maintaining a competitive and qualifications-based selection process.

Under these term agreements, engineering consultants will work under the direction of CDTA and may be called upon to perform a variety of professional services, including but not limited to the following:

- Architecture
- Site planning, landscape architecture
- Civil engineering including structural engineering, geotechnical engineering, facility and infrastructure design
- Traffic and transportation engineering
- Electrical engineering
- Mechanical engineering
- Environmental engineering (subsurface pollution abatement, storm water management)
- Environmental engineering (hazardous materials)

Types of projects include basic renovations such as upgrading bathrooms/locker rooms/office space/common space, space planning, replacement of mechanical systems, replacement of bus/vehicle systems, mobility hub design, parking lot and parking deck repairs, ADA compliance improvements, and safety upgrades. At times, the Planning department may require assistance with route design and infrastructure improvements (e.g. sidewalks, shelter pads, permitting, etc.)

Justification:

The terms of our contracts are for three years with two, one-year options, and are now up for renewal. An RFP was released to solicit new proposals. Forty-six firms downloaded the solicitation and thirteen submitted proposals. A review committee conducted a comprehensive evaluation of each submission based on qualifications, relevant experience, and client references. Following the initial review, the five highest-ranked firms were invited to submit pricing. Based on the results the assessments, staff recommend awarding contracts to the following five firms:

- Creighton Manning Engineering of Albany, NY
- Weston & Sampson of Albany, NY
- LaBella Associates of Latham, NY
- Sage Engineering Associates of Albany, NY
- Hesnor Engineering of Albany, NY

Financial Summary/Cost:

Funding for project-specific assignments is provided through a combination of federal and state grant programs. Work performed outside of grant-funded initiatives is supported through CDTA's approved capital plan.

Proposed Action:

I recommend awarding term engineer agreements to the above firms.

Manager:

Christopher Desany, Chief Operating Officer

CAPITAL DISTRICT TRANSPORTATION AUTHORITY
Staff Contract Award Certification

1. TYPE OF CONTRACT (check one):

☐ Construction & Maintenance ☐ Goods, Commodities & Supplies ☐ Bus Purchase
☒ Services & Consultants ☐ Transportation & Operational Services

2. TERMS OF PERFORMANCE (check one):

☐ One-Shot Deal: Complete scope and fixed value
☒ Fixed Fee For Services: Time and materials - open value
☐ Exclusive Purchase Contract: Fixed cost for defined commodity with indefinite quantity
☐ Open Purchase Contract: Commitment on specifications and price but no obligation to buy
☐ Change Order: Add on to existing contract

3. CONTRACT VALUE:

Undetermined at this time fixed estimated (circle one)

4. PROCUREMENT METHOD (check one):

☒ Request for Proposals (RFP) ☐ Invitation for Bids (IFB) ☐ Other

5. TYPE OF PROCEDURE USED (check one):

☐ Micro Purchases (Purchases up to \$2,499.00) ☐ Small Purchases (\$25,000 up to \$100,000)
☐ Sealed Bid/Invitation for Bids (IFB) (Over \$100,000) ☒ Request for Proposals (RFP)
☐ Professional Services (Over \$25,000) ☐ Sole or Single Source (Non-Competitive)

6. SELECTION CRITERION USED:

Number of Proposals/Bids Solicited # 46 or Advertised
Number of Proposals/Bids Received # 13

Attach Summary of Bids/Proposals

7. Disadvantaged/Minority Womens Business Enterprise (DMWBE) involvement

Are there known DMWBEs that provide this good or service? Yes No
Number of DMWBEs bidding/proposing 2
DMWBE Certification on file? Yes (for subcontractors) No Not Applicable
Number of DMWBE Subcontractors 6MBE, 11 WBE, 3 SDVOB

8. LEGAL NAME and ADDRESS OF CONTRACTOR/VENDOR: See Action Item -5 Firms

8. SOURCE OF FUNDS: Operating or Capital Budget depending on amount and type of project

9. COMPLIANCE WITH STATE AND FEDERAL RULES:

Non-Collusion Affidavit of Bidder (Yes, No, N/A)
Disclosure & Certificate of Prior Non-Responsibility Determinations (Yes, No, N/A)
Disclosure of Contacts (only RFPs) (Yes, No, N/A)
Certification with FTA's Bus Testing Requirements (Yes, No, N/A)

10. RESPONSIBLE STAFF CERTIFIES THE INTEGRITY OF THIS PROCUREMENT/CONTRACT:

Stacy Sansky, Director of Procurement DATED: July 22, 2026

Cumulative Scorecard CDTA FAC 237-2000 Term Engineers													
	CHA Albany, NY	Stantec Albany, NY	Sage Engineering Albany, NY	Fellenzer Engineering Poughkeepsie, NY	Grant & Vine Troy, NY	Weston & Sampson Albany, NY	MJ Engineering Clifton Park, NY	H2M Architects & Engineers Troy, NY	LaBella Latham, NY	Hesnor Albany, NY	Creighton Manning Albany, NY	Wendell Williamsville, NY	HVEA Engineers Beacon, NY
Qualifications 45%	124	116	123	114	110	126	117	112	125	132	132	117	111
Experience 25%	63	63	66	59	57	71	60	58	67	63	73	63	58
References 25%	57	65	64	61	58	70	64	57	69	61	72	65	60
DBE and/or MWBE Participation 5%	2.25	3	1.5	15	0.75	5.25	0.75	6	0.75	2.25	3	0.25	15
TOTAL	246.25	247	254.5	249	225.75	272.25	241.75	233	261.75	258.25	280	245.25	244

Subs:	Azar	Adelaide Environmental	Environmental Design Partnership	*Prime is SDVOB	Envision Architects	Ambient Environmental	Friedman Fisher	Gedeon GRC Consulting	Sowinski Sullivan	Ambient	Sowinski Sullivan	CPL	*Prime is WBE
	Tosceno		Spring Line Design				Adelaide					Ryann Biggs	
	Clements Taylor	CME Associates	Design	Hyman Hayes		MH Professional	Environmental	Ellana		Hamlin Design	Landart Studio	Clark Davis	
	KB Engineering	Creighton Manning	OSPA Engineering	Ryan Biggs Clark Davis		Ryan Biggs Clark Davis	Renaissance			Herrmann Engineering			
				Adelaide		d2d Green	Geotech	Laland Baptiste			Sage	WSP	
	Control Point	CME Engineering		Environmental		Design	PCM Company	Environmental		KB Engineering	Green2Green	Atlantic Testing	
		Popli Design			Chiuten Trowbridge			Spring Line					
		Dharam Consulting			Colliers Engineering	Terracon	KB Engineering	Design					
						Bethlehem Land Survey		Renaissance Geotech					
							Dack Consulting						

Reviewer
Name: _____

Comments:
DBE/MWBE-

Primes with DBE/MWBE
Cert get full points
regardless of subs as we
have no guarantee
some of those subs will
do much if any work
depending on projects.
The true value is as a
prime.

		MBE	WBE	SDVOB	Points
	Prime or Sub				
CHA	Prime				
Azar	Sub	x			0.25
TCT	Sub		x		0.25
KB Engineering	Sub			x	0.25
Control Point	Sub				
CHA TOTAL					0.75
Stantec	Prime				
Adelaide	Sub		x		0.25
CME Assoc	Sub		x		0.25
CME Engineer	Sub				
Popli Design	Sub	x			0.25
Dharam Consu	Sub	x			0.25
Creighton Man	Sub				
STANTEC TOTAL					1
Sage	Prime				
The Environme	Sub				
OSPA Engineer	Sub		x		0.25
Spring Line	Sub		x		0.25
SAGE TOTAL					0.5
Fellenzer	Prime			x	5 *max points avail is 5
Hyman Hayes	Sub				
Ryan Biggs Clar	Sub		x		
Adelaide	Sub		x		
Chiuten Trowb	Sub	x	x		
Colliers Enginee	Sub				
FELLENZER TOTAL					5
Grant & Vine	Prime				
Envision	Sub		x		0.25
GRANT & VINE TOTAL					0.25
WESTON SAMI	Prime				
Ambient	Sub		x		0.25
MH Profession	Sub		x		0.25
Ryan Biggs Clar	Sub		x		0.25
Terracon	Sub				
Bethlehem Lan	Sub				
Dack Consultin	Sub	x	x		0.5
D2D	Sub	x	x		0.5
WESTON SAMPSON TOTAL					1.75
MJ Eng.	Prime				
Friedman Fische	Sub				
Adelaide	Sub		x		0.25
Renaissance	Sub	x			0.25
PCM Company	Sub				
KB Engineering	Sub			x	0.25
MJ TOTAL					0.75
H2M	Prime				
GRC	Sub	x			0.25
Ellana	Sub		x		0.25
Laland Baptiste	Sub	x	x		0.5
G2G	Sub	x		x	0.5
Renaissance	Sub	x			0.25
Spring Line	Sub		x		0.25
H2M TOTAL					2
LaBella	Prime				
Sowinski	Sub		x		0.25
LABELLA TOTAL					0.25
Hesnor	Prime				
Ambient	Sub		x		0.25
Herrmann	Sub				
KB Engineering	Sub			x	0.25
Hamlin	Sub	x			0.25
HESNOR TOTAL					0.75
CME	Prime				
Sowinski	Sub		x		0.25
Sage	Sub				
Green2Green	Sub	x		x	0.5
LandArt	Sub		x		0.25
CME TOTAL					1
Wendell	Prime				
CPL	Sub				
Ryan Biggs Clar	Sub		x		0.25
WSP	Sub				

Primes w/any certification get full value (5pts)
Subs will receive .25 points for ea certification

In many cases subs are added to gain the "points" and rarely utilized

Atlantic	Sub		
WENDELL TOTAL			0.25
HVEA	Prime	X	5
HVEA TOTAL			5

Monthly Management Report

June 2026



Monthly Management Report (MMR) - June 2026

Executive Summary

				Current Month		Year to Date	
REVENUE		Actual	Budget	(\$ Variance	(%) Variance	(\$ Variance	(%) Variance
1	Mortgage Tax	\$ 1,372,258	\$ 1,137,500	\$ 234,758	20.64%	\$ 225,538	6.61%
2	Customer Fares	\$ 1,896,943	\$ 1,684,808	\$ 212,135	12.59%	\$ 283,140	5.60%
3	Facilities Income	\$ 401,596	\$ 353,231	\$ 48,365	13.69%	\$ 130,454	12.31%
EXPENSES		Actual	Budget	(\$ Variance	(%) Variance	(\$ Variance	(%) Variance
4	Wages	\$ 5,487,979	\$ 5,491,290	\$ (3,311)	-0.06%	\$ (280,440)	-1.70%
5	Health Benefits	\$ 1,208,062	\$ 1,350,936	\$ (142,874)	-10.58%	\$ (389,630)	-9.61%
6	Purchased Transportation	\$ 1,268,666	\$ 1,183,833	\$ 84,833	7.17%	\$ 152,609	4.30%
7	Maintenance Services	\$ 584,288	\$ 539,707	\$ 44,581	8.26%	\$ (226,550)	-13.99%
						YTD Revenue	1.52%
						YTD Expenses	-2.86%

Revenue Summary

- 1 MRT is 20.6% over budget for the month and 6.61% over budget YTD. Saratoga and Albany both had a strong month.
- 2 Customer fares are 12.6% over budget in June and 5.6% over budget YTD.
- 3 Facilities income is over budget 12.3% YTD and 13.7% or \$48k in June.

Expense Summary

- 4 Wages are under budget 0.6% in June and 1.7% YTD. Contracted raises went into effect June 13th.
- 5 YTD Health Benefits are under budget 9.6% and 10.6% in June.
- 6 Purchased Transportation is 7.2% over budget in June and over budget 4.3% YTD.
- 7 Maintenance Services is 8.26% over budget in June but 14% under budget YTD due to timing of services provided.

Note Overall, we are in a satisfactory budget position.

**CAPITAL DISTRICT TRANSPORTATION AUTHORITY
MONTHLY MANAGEMENT REPORT
CONSOLIDATED BALANCE SHEET**

		Jun-26	Jun-25
Assets			
	Current Assets:		
	Cash	\$26,363,470	\$20,152,732
	Investments	\$40,098,760	\$44,332,659
	Receivables:		
	Mortgage Tax	\$1,841,734	\$985,819
	Federal Grants	\$5,849,856	\$8,175,231
	New York State Operating Assistance	\$2,183,001	\$629,767
	Trade and Other	\$12,755,440	\$13,723,496
	Advances to Capital District Transportation Committee	\$657,300	\$1,185,892
	Materials, Parts and Supplies	\$6,842,856	\$6,598,737
	Prepaid Expenses	\$2,137,922	\$2,109,593
	Sub-Total Current Assets	\$98,730,338	\$97,893,927
	Noncurrent Assets:		
	Capital Assets, net	\$163,512,528	\$155,334,812
	Deferred outflows of resources:		
	Deferred outflows of resources related to OPEB	\$2,748,231	\$6,404,604
	Deferred outflows of resources from pension	\$3,595,469	\$3,720,844
	Sub-Total Deferred outflows of resources:	\$6,343,700	\$10,125,448
Total for Assets		\$268,586,566	\$263,354,187
Liabilities			
	Current Liabilities:		
	Accounts Payable	\$6,113,319	\$5,739,122
	Accrued Expenses	\$10,754,081	\$11,535,819
	Unearned Revenue	\$2,767,514	\$2,369,348
	Line of Credit	\$0	\$0
	Sub-Total Current Liabilities	\$19,634,914	\$19,644,289
	Noncurrent Liabilities:		
	Capital Lease Agreement	\$13,631,858	\$15,991,522
	Estimated Provision for Existing Claims and Settlements	\$11,679,742	\$9,242,757
	Other postemployment benefits	\$69,076,391	\$66,811,397
	Net Pension Liability	\$4,117,203	\$3,687,602
	Sub-Total Noncurrent Liabilities	\$98,505,195	\$95,733,278
	Deferred inflows of resources:		
	Deferred inflows of resources from pension	\$360,116	\$2,176,474
	Deferred inflows of resources from OBEP	\$32,172,430	\$39,316,956
	Sub-Total Deferred inflows of resources	\$32,532,546	\$41,493,430
Total for Liabilities		\$150,672,654	\$156,870,997
Net Position			
	Net Investment in Capital Assets	\$108,241,228	\$108,241,228
	Unrestricted	\$9,672,683	(\$1,758,038)
Total for Net Position		\$117,913,911	\$106,483,190
Total Liabilities and Net Position		\$268,586,566	\$263,354,187

CAPITAL DISTRICT TRANSPORTATION AUTHORITY
CONSOLIDATED STATEMENT OF OPERATIONS
May-26

	<u>To Date Actual</u>	<u>Annual Budget</u>	25%
REVENUE:			
AUTHORITY	\$3,775,885	\$13,971,000	27%
TRANSIT	\$31,158,090	\$124,688,684	25%
ACCESS	\$194,555	\$630,000	31%
CDTA FACILITIES	\$1,227,646	\$4,186,924	29%
TOTAL REVENUE	\$36,356,177	\$143,476,608	25%
EXPENSE:			
AUTHORITY	\$5,966,491	\$22,601,600	26%
TRANSIT	\$27,974,313	\$117,088,862	24%
ACCESS	\$177,755	\$784,896	23%
CDTA FACILITIES	\$716,847	\$3,000,751	24%
TOTAL EXPENSE	\$34,835,406	\$143,476,109	24%
 Revenue over (under) Expenses	 \$1,520,771		
Depreciation	\$4,875,000		
Excess of Revenue over (under) Expenses	(\$3,354,229)		
Transfer from Capital Project Fund	\$0		
Transfer to Risk Mngt Fund	\$0		
Transfer from Risk Mngt Fund	\$0		
Transfer from Vehicle Replacement	\$0		
Transfer to Vehicle Replacement	\$0		
Transfer to Capital Projects Fund	\$0		
Transfer from Operating Fund	\$0		
Transfer to Operating Fund	\$0		
Transfer from Worker's Comp Fund	\$0		
Transfer to Worker's Comp Fund	\$659,427		
 *Net Excess of Revenue over (under) Expenses	 (\$2,694,802)		
*Contribution to required fleet replacement.			

CAPITAL DISTRICT TRANSPORTATION AUTHORITY
Jun-26

BUDGET VARIANCE REPORT

CONSOLIDATED									
This Month					Year to Date				Annual
Actual	Budget	Variance	% Variance		Actual	Budget	Variance	% Variance	Budget
Operating Revenue									
Mortgage Tax	\$1,372,258	\$1,137,500	\$234,758	20.64%	\$3,638,038	\$3,412,500	\$225,538	6.61%	\$13,650,000
Customer Fares	\$1,896,943	\$1,684,808	\$212,134	12.59%	\$5,337,565	\$5,054,425	\$283,140	5.60%	\$20,217,699
Advertising Revenue	\$152,083	\$156,250	(\$4,167)	-2.67%	\$456,250	\$468,750	(\$12,500)	-2.67%	\$1,875,000
Facilities Income	\$401,596	\$353,231	\$48,365	13.69%	\$1,190,146	\$1,059,693	\$130,454	12.31%	\$4,238,770
Interest Income	\$29,753	\$16,667	\$13,086	78.52%	\$94,106	\$50,000	\$44,106	88.21%	\$200,000
Misc. Income	\$273,186	\$264,125	\$9,061	3.43%	\$806,971	\$792,375	\$14,596	1.84%	\$3,169,500
Total Operating Revenue	\$4,125,819	\$3,612,581	\$513,238	14.21%	\$11,523,076	\$10,837,742	\$685,334	6.32%	\$43,350,969
Operating Assistance									
New York State Aid	\$6,180,467	\$6,227,568	(\$47,101)	-0.76%	\$18,541,400	\$18,682,704	(\$141,304)	-0.76%	\$74,730,816
County Aid	\$166,283	\$166,283	\$0	0.00%	\$498,850	\$498,850	\$0	0.00%	\$1,995,400
Federal Aid	\$1,866,619	\$1,866,619	\$0	0.00%	\$5,599,856	\$5,599,856	\$0	0.00%	\$22,399,423
Operating Grants	\$83,333	\$83,333	\$0	0.00%	\$250,000	\$250,000	\$0	0.00%	\$1,000,000
Total Operating Assistance	\$8,296,702	\$8,343,803	(\$47,101)	-0.56%	\$24,890,106	\$25,031,410	(\$141,304)	-0.56%	\$100,125,639
Total Revenue and Assistance	\$12,422,521	\$11,956,384	\$466,137	3.90%	\$36,413,182	\$35,869,152	\$544,030	1.52%	\$143,476,608
Expenses									
Salaries and Wages	\$5,487,979	\$5,491,290	(\$3,311)	-0.06%	\$16,193,431	\$16,473,871	(\$280,440)	-1.70%	\$65,895,484
Payroll Taxes	\$406,312	\$398,119	\$8,194	2.06%	\$1,153,095	\$1,194,356	(\$41,261)	-3.45%	\$4,777,423
Health Benefits	\$1,208,062	\$1,350,936	(\$142,874)	-10.58%	\$3,663,178	\$4,052,808	(\$389,630)	-9.61%	\$16,211,232
Workers Compensation	\$111,959	\$205,254	(\$93,295)	-45.45%	\$561,504	\$615,762	(\$54,257)	-8.81%	\$2,463,046
Other Benefits	\$433,589	\$476,040	(\$42,452)	-8.92%	\$1,372,520	\$1,428,121	(\$55,601)	-3.89%	\$5,712,485
Professional Services	\$351,732	\$480,046	(\$128,314)	-26.73%	\$1,242,472	\$1,440,138	(\$197,665)	-13.73%	\$5,760,550
Materials & Supplies	\$175,696	\$183,421	(\$7,725)	-4.21%	\$736,165	\$550,263	\$185,902	33.78%	\$2,201,050
Miscellaneous	\$83,660	\$98,027	(\$14,367)	-14.66%	\$296,185	\$294,080	\$2,106	0.72%	\$1,176,319
Purchased Transportation	\$1,268,666	\$1,183,833	\$84,833	7.17%	\$3,704,110	\$3,551,500	\$152,609	4.30%	\$14,206,000
Maintenance Services	\$584,288	\$539,707	\$44,581	8.26%	\$1,392,572	\$1,619,122	(\$226,550)	-13.99%	\$6,476,489
Liability - Claims	\$63,819	\$56,250	\$7,569	13.46%	\$199,706	\$168,750	\$30,956	18.34%	\$675,000
Utilities	\$90,430	\$129,708	(\$39,278)	-30.28%	\$384,224	\$389,125	(\$4,901)	-1.26%	\$1,556,500
Fuel	\$562,761	\$621,381	(\$58,620)	-9.43%	\$1,718,175	\$1,864,142	(\$145,966)	-7.83%	\$7,456,566
Parts, Tires, Oil	\$614,844	\$606,500	\$8,344	1.38%	\$1,830,698	\$1,819,500	\$11,198	0.62%	\$7,278,000
General Insurance	\$131,223	\$135,872	(\$4,649)	-3.42%	\$393,567	\$407,616	(\$14,049)	-3.45%	\$1,630,464
Total EXPENSES	\$11,575,021	\$11,956,384	(\$381,363)	-3.19%	\$34,841,603	\$35,869,152	(\$1,027,549)	-2.86%	\$143,476,608
Surplus/Deficit	\$847,500	\$0	\$847,500		\$1,571,579	\$0	\$1,571,579		\$0

CAPITAL DISTRICT TRANSPORTATION AUTHORITY
Jun-26

BUDGET VARIANCE REPORT

NON-TRANSIT									
This Month					Year to Date				Annual
Actual	Budget	Variance	% Variance		Actual	Budget	Variance	% Variance	Budget
Operating Revenue									
Mortgage Tax	\$1,372,258	\$1,137,500	\$234,758	20.64%	\$3,638,038	\$3,412,500	\$225,538	6.61%	\$13,650,000
Interest Income	\$29,560	\$16,667	\$12,893	77.36%	\$93,558	\$50,000	\$43,558	87.12%	\$200,000
Interest Inc-Invest/Change in Invest	\$0	\$0	\$0	0.00%	\$0	\$0	\$0	0.00%	\$0
Misc. Income - Authority	\$10,833	\$10,083	\$750	7.44%	\$44,288	\$30,250	\$14,039	46.41%	\$121,000
Total Operating Revenue	\$1,412,651	\$1,164,250	\$248,401	21.34%	\$3,775,885	\$3,492,750	\$283,135	8.11%	\$13,971,000
Expenses									
Labor - Authority	\$882,212	\$874,221	\$7,990	0.91%	\$2,557,951	\$2,622,664	(\$64,713)	-2.47%	\$10,490,656
Fringe - Authority	\$509,176	\$355,563	\$153,613	43.20%	\$1,590,065	\$1,066,690	\$523,375	49.07%	\$4,266,760
Materials & Supplies - Authority	\$8,130	\$13,940	(\$5,809)	-41.67%	\$25,539	\$41,819	(\$16,280)	-38.93%	\$167,275
Professional Services - Authority	\$204,130	\$251,042	(\$46,911)	-18.69%	\$710,171	\$753,125	(\$42,954)	-5.70%	\$3,012,500
Other Expenses - Authority	\$268,784	\$388,701	(\$119,917)	-30.85%	\$1,082,765	\$1,166,102	(\$83,337)	-7.15%	\$4,664,409
Total Expenses	\$1,872,433	\$1,883,467	(\$11,034)	-0.59%	\$5,966,491	\$5,650,400	\$316,091	5.59%	\$22,601,600
Surplus/(Deficit)	(\$459,782)	(\$719,217)	\$259,435		(\$2,190,606)	(\$2,157,650)	(\$32,956)		(\$8,630,600)

CAPITAL DISTRICT TRANSPORTATION AUTHORITY

Jun-26

BUDGET VARIANCE REPORT

TRANSIT									
This Month					Year to Date				Annual
Actual	Budget	Variance	% Variance		Actual	Budget	Variance	% Variance	Budget
Operating Revenue									
Passenger Fares-Transit	\$1,117,256	\$968,137	\$149,119	15.40%	\$3,094,039	\$2,904,411	\$189,628	6.53%	\$11,617,643
Contracts - Transit	\$664,171	\$664,171	\$0	0.00%	\$1,992,514	\$1,992,514	\$0	0.00%	\$7,970,056
Advertising-Transit	\$139,583	\$143,750	(\$4,166)	-2.90%	\$418,750	\$431,250	(\$12,500)	-2.90%	\$1,725,000
Misc. Income - Transit	\$262,352	\$270,862	(\$8,510)	-3.14%	\$762,682	\$812,587	(\$49,904)	-6.14%	\$3,250,346
Total Operating Revenue	\$2,183,363	\$2,046,920	\$136,443	6.67%	\$6,267,985	\$6,140,761	\$127,225	2.07%	\$24,563,045
Operating Assistance									
State Aid	\$6,180,466	\$6,227,568	(\$47,102)	-0.76%	\$18,541,399	\$18,682,704	(\$141,305)	-0.76%	\$74,730,816
County Aid	\$166,283	\$166,283	\$0	0.00%	\$498,850	\$498,850	\$0	0.00%	\$1,995,400
Federal Aid - Transit	\$1,866,619	\$1,866,619	\$0	0.00%	\$5,599,856	\$5,599,856	\$0	0.00%	\$22,399,423
Other Grants - Federal	\$83,333	\$83,333	\$0	0.00%	\$250,000	\$250,000	\$0	0.00%	\$1,000,000
Total Operating Assistance	\$8,296,702	\$8,343,803	(\$47,101)	-0.76%	\$24,890,105	\$25,031,410	\$141,305	-0.76%	\$100,125,639
Total Revenue and Assistance	\$10,480,064	\$10,390,724	\$89,342	0.86%	\$31,158,090	\$31,172,171	\$268,530	0.86%	\$124,688,684
Expenses									
Labor - Maintenance	\$1,014,798	\$1,165,616	(\$150,818)	-12.94%	\$3,101,060	\$3,496,847	(\$395,787)	-11.32%	\$13,987,388
Labor - Transportation	\$3,168,645	\$3,003,622	\$165,023	5.49%	\$9,225,032	\$9,010,866	\$214,167	2.38%	\$36,043,463
Labor - STAR	\$398,587	\$419,706	(\$21,119)	-5.03%	\$1,240,182	\$1,259,119	(\$18,937)	-1.50%	\$5,036,477
Fringe	\$1,640,134	\$2,064,595	(\$424,462)	-20.56%	\$5,125,315	\$6,193,786	(\$1,068,471)	-17.25%	\$24,775,145
Materials & Supplies	\$1,363,628	\$1,383,381	(\$19,752)	-1.43%	\$4,132,352	\$4,150,142	(\$17,789)	-0.43%	\$16,600,566
Professional Services	\$332,634	\$303,088	\$29,547	9.75%	\$715,157	\$909,263	(\$194,106)	-21.35%	\$3,637,050
Other Expenses	\$15,168	\$15,923	(\$756)	-4.75%	\$48,187	\$47,770	\$417	0.87%	\$191,080
Purchased Transportation - STAR	\$1,042,117	\$937,487	\$104,630	11.16%	\$3,010,861	\$2,812,460	\$198,402	7.05%	\$11,249,838
Liability - Claims	\$63,819	\$56,250	\$7,569	13.46%	\$199,706	\$168,750	\$30,956	18.34%	\$675,000
Liability - Insurance	\$92,882	\$131,686	(\$38,804)	-29.47%	\$295,724	\$395,057	(\$99,333)	-25.14%	\$1,580,227
Utilities - Transit	\$76,815	\$74,583	\$2,232	2.99%	\$252,406	\$223,750	\$28,656	12.81%	\$895,000
Mat & Supplies - NX	\$32,620	\$2,083	\$30,536	1465.74%	\$50,380	\$6,250	\$44,130	706.08%	\$25,000
Purchased Transportation - NX	\$135,033	\$141,667	(\$6,634)	-4.68%	\$405,099	\$425,000	(\$19,901)	-4.68%	\$1,700,000
Purchased Transportation - TX	\$57,719	\$57,719	\$0	0.00%	\$172,853	\$173,157	(\$304)	-0.18%	\$692,628
Total Expenses	\$9,434,598	\$9,757,405	(\$322,808)	-3.31%	\$27,974,313	\$29,272,216	(\$1,297,902)	-4.43%	\$117,088,862
Surplus/(Deficit)	\$1,045,467	\$633,318	\$412,150		\$3,183,777	\$1,899,955	\$1,566,432		\$7,599,822

CAPITAL DISTRICT TRANSPORTATION AUTHORITY
Jun-26

BUDGET VARIANCE REPORT

BUDGET VARIANCE REPORT		ACCESS TRANSIT SERVICES								Annual Budget
		This Month				Year to Date				
		Actual	Budget	Variance	% Variance	Actual	Budget	Variance	% Variance	
Operating Revenue										
	Contracts - Access	\$58,511	\$52,500	\$6,011	11.45%	\$194,008	\$157,500	\$36,508	23.18%	\$630,000
	Interest Income	\$194	\$0	\$194	0.00%	\$548	\$0	\$548	0.00%	\$0
	Misc. Income	\$0	\$0	\$0	0.00%	\$0	\$0	\$0	0.00%	\$0
	Other Grants - State & Federal	\$0	\$0	\$0	0.00%	\$0	\$0	\$0	0.00%	\$0
Total Operating Revenue		\$58,705	\$52,500	\$6,205	11.82%	\$194,555	\$157,500	\$37,055	23.53%	\$630,000
Total Revenue and Assistance		\$58,705	\$52,500	\$6,205	11.82%	\$194,555	\$157,500	\$37,055	23.53%	\$630,000
Expenses										
	Labor - Access	\$11,332	\$10,417	\$915	8.79%	\$33,284	\$31,250	\$2,034	6.51%	\$125,000
	Fringe Benefits - Access	\$6,756	\$6,137	\$619	10.09%	\$21,642	\$18,410	\$3,232	17.55%	\$73,641
	Purchased Transportation	\$33,798	\$46,961	(\$13,164)	-28.03%	\$115,297	\$140,884	(\$25,586)	-18.16%	\$563,534
	Rent and Utilities - Access	\$1,742	\$1,643	\$100	6.06%	\$3,532	\$4,930	(\$1,398)	-28.35%	\$19,721
	Other Expenses - Access	\$2,000	\$250	\$1,750	700.00%	\$4,000	\$750	\$3,250	433.33%	\$3,000
Total Expenses		\$55,628	\$65,408	(\$9,780)	-14.95%	\$177,755	\$196,224	(\$18,469)	-9.41%	\$784,896
Surplus/(Deficit)		\$3,077	(\$12,908)	\$15,984		\$16,801	(\$38,724)	\$55,524		(\$154,896)

CAPITAL DISTRICT TRANSPORTATION AUTHORITY
Jun-26

BUDGET VARIANCE REPORT		CDTA FACILITIES								Annual Budget
		This Month				Year to Date				
		Actual	Budget	Variance	% Variance	Actual	Budget	Variance	% Variance	
Operating Revenue										
	JLB Station & Garage	\$149,681	\$112,418	\$37,263	33.15%	\$301,270	\$337,254	(\$35,984)	-10.67%	\$1,349,016
	JLB Parking Revenue	\$201,480	\$213,951	(\$12,471)	-5.83%	\$715,319	\$641,852	\$73,467	11.45%	\$2,567,408
	JLB Advertising	\$12,500	\$12,500	\$0	0.00%	\$37,500	\$37,500	\$0	0.00%	\$150,000
	SSTS	\$2,510	\$3,458	(\$949)	-27.43%	\$8,598	\$10,375	(\$1,777)	-17.13%	\$41,500
	Greyhound	\$71	\$0	\$71	0.00%	\$163	\$0	\$163	0.00%	\$0
	85 Watervliet Avenue	\$5,801	\$6,250	(\$449)	-7.19%	\$17,402	\$18,750	(\$1,348)	-7.19%	\$75,000
	Interest Income	\$5,454	\$333	\$5,120	1536.08%	\$15,515	\$1,000	\$14,515	1451.51%	\$4,000
	West Facility	\$36,601	\$0	\$36,601	100.00%	\$131,880	\$0	\$131,880	100.00%	\$0
Total Operating Revenue		\$414,096	\$348,910	\$65,186	18.68%	\$1,227,646	\$1,046,731	\$180,915	17.28%	\$4,186,924
Expenses										
	Labor	\$11,942	\$17,625	(\$5,683)	-32.24%	\$35,119	\$52,875	(\$17,756)	-33.58%	\$211,500
	Fringe-Benefits	\$4,320	\$4,053	\$267	6.58%	\$14,079	\$12,160	\$1,918	15.78%	\$48,641
	Professional Services	\$23,172	\$9,583	\$13,589	141.80%	\$42,896	\$28,750	\$14,146	49.20%	\$115,000
	Insurance	\$3,719	\$3,812	(\$93)	-2.44%	\$11,157	\$11,436	(\$279)	-2.44%	\$45,744
	Security	\$640	\$21,833	(\$21,194)	-97.07%	\$42,242	\$65,500	(\$23,258)	-35.51%	\$262,000
	Facilities Upkeep	\$10,310	\$22,917	(\$12,606)	-55.01%	\$55,669	\$68,750	(\$13,081)	-19.03%	\$275,000
	Facilities Repairs	\$3,499	\$10,417	(\$6,917)	-66.41%	\$20,141	\$31,250	(\$11,109)	-35.55%	\$125,000
	Utilities	(\$47,073)	\$23,667	(\$70,739)	-298.90%	\$39,445	\$71,000	(\$31,555)	-44.44%	\$284,000
	Materials & Supplies	\$0	\$2,083	(\$2,083)	-100.00%	\$3,957	\$6,250	(\$2,293)	-36.68%	\$25,000
	Parking Garage	\$68,755	\$41,667	\$27,089	65.01%	\$138,395	\$125,000	\$13,395	10.72%	\$500,000
	85 Watervliet Avenue	\$22,685	\$9,832	\$12,854	130.74%	\$35,496	\$29,495	\$6,000	20.34%	\$117,981
	SSTS	\$15,461	\$12,668	\$2,793	22.05%	\$43,186	\$38,003	\$5,183	13.64%	\$152,011
	West Facility	\$88,734	\$69,864	\$18,869	27.01%	\$235,065	\$209,593	\$25,472	100.00%	\$838,373
Total Expenses		\$206,165	\$250,063	(\$43,897)	-17.55%	\$716,847	\$750,188	(\$33,341)	-4.44%	\$3,000,751
Surplus/(Deficit)		\$207,931	\$98,848	\$109,083		\$510,800	\$296,543	\$214,256		\$1,186,173

CAPITAL DISTRICT TRANSPORTATION AUTHORITY MONTHLY MANAGEMENT REPORT

AGING OF ACCOUNTS RECEIVABLE

Jun-26		
	Amount	% of Total
Current	\$1,550,657	41.34%
31 - 60	\$105,479	2.81%
61 - 90	\$118,796	3.17%
91 - 120	\$1,503,506	40.08%
Over 120	\$472,604	12.60%
Total Accounts Receivable	\$3,751,042	100.00%

May-26		
	Amount	% of Total
Current	\$3,954,214	18.99%
31 - 60	\$382,105	1.83%
61 - 90	\$11,731,357	56.33%
91 - 120	\$31,940	0.15%
Over 120	\$4,725,454	22.69%
Total Accounts Receivable	\$20,825,070	100.00%

AGING OF ACCOUNTS PAYABLE

Jun-26		
	Amount	% of Total
Current	\$3,533,801	61.06%
31 - 60	\$769,345	13.29%
61 - 90	\$111,322	1.92%
90 & Over	\$1,372,529	23.72%
Total Accounts Payable	\$5,786,997	100.00%

Jun-26 Receivables over 120 days: \$472,604

Breakdown of outstanding receivables over 120 days.	
\$229,315 ALBANY SCHOOL DISTRICT	
\$158,982 NYS DEPT. OF TRANSPORTATION	
\$57,508 OTHER	
\$26,777 ELLIS MEDICINE	
<u>\$472,582</u>	

ADDITIONAL INFORMATION

MORTGAGE RECORDING TAX						Fiscal Year to Date			
		Jun-26	Jun-25	Difference	%	2027	2026	Difference	%
Albany		\$465,472	\$323,640	\$141,832	43.82%	\$1,049,753	\$1,075,795	(\$26,043)	-2.42%
Rensselaer		\$164,583	\$129,619	\$34,964	26.97%	\$488,254	\$460,554	\$27,700	6.01%
Saratoga		\$441,688	\$334,587	\$107,100	32.01%	\$1,173,253	\$1,388,491	(\$215,238)	-15.50%
Schenectady		\$210,004	\$129,972	\$80,032	61.58%	\$559,481	\$474,708	\$84,773	17.86%
Warren		\$90,511	\$68,000	\$22,511	33.10%	\$367,297	\$211,484	\$155,814	73.68%
Total		\$1,372,258	\$985,818	\$386,440	39.20%	\$3,638,038	\$3,611,032	\$27,006	0.75%

Current Month Year To Date

FY 2027	\$1,372,258	\$3,638,038
FY 2026	\$985,818	\$3,611,032

Mortgage tax is unpredictable. Average annual receipts over the past 20 years were \$12.5 million with an annual low of \$8.5 million and an annual high of \$17.5 million.

**Highlight Summary
June 30, 2026**

RESTRICTED INVESTMENTS

	<u>Fund Balances</u>	<u>Current Obligations</u>
Risk Management Account (Self-Insured)	\$4,360,204	\$3,232,450
Workers' Comp. Account (Self-Insured)	\$11,924,409	\$8,447,292
Operating Account	\$9,019,917	

Current Operating Reserve Obligations

Current Capital Reserve Obligations

	\$13,704,547	
Washington/Western BRT Project Match		\$3,344,205
LowNo Electrification Project Match		\$3,981,039
Redline Upgrade Project Match		\$1,856,078
Redline Upgrade Safe Streets for All Match		\$1,323,600
FY26 5339 & 5307 Capital Match		\$341,775

Current Vehicle Replacement Reserve Obligations

	\$1,089,683	
Vehicle Replacement Funds FY26		\$338,746
Vehicle Replacement Funds FY27		\$443,470

All Investment Accounts are reviewed quarterly.		
Average annual returns:		
Risk Management		3.80%
Workers' Compensation		3.87%
Operating Fund		3.65%
Vehicle Replacement Fund		3.69%
Capital Project		3.69%

* CDTA self insures the first two million of loss per occurrence of any lawsuit in addition to the current obligations and we reserve enough to cover one full loss.

Monthly Performance Report Summary				Period: Jun'26		Meeting: Jul'26	
S.No	Metrics	Jun-26	Jun-25	YOY % Change	FY27 YTD	FY26 YTD	YTD % Change
1	Total Riders	1,501,117	1,473,551	1.9%	4,643,785	4,715,231	-1.5%
2	System Wide OTP	72.1%	69.5%	3.7%	73.9%	70.7%	4.4%
3	MDBSI	29,779	25,277	17.8%	26,815	17,283	55.2%
4	Total Days Not Worked	9.17%	7.82%	17.4%	9.00%	8.06%	11.6%
5	STAR Missed Trips	3,066	1,612	90.2%	9,310	5,663	64.4%
6	STAR Riders	32,487	32,076	1.3%	98,785	98,730	0.1%
7	On Time Performance (0-10 Minutes)	67.92%	80.7%	-15.9%	67.8%	79.4%	-14.6%
8	Customer Comments	69	82	-15.9%	228	241	-5.4%
9	Non-Preventable Accidents Per 100K Miles	3.33	2.36	41.2%	2.35	2.19	7.0%

S.No	Key Points
1	Total Riders: Key Takeaways June ridership increased 1.9% over the prior year, demonstrating continued customer demand and improved system utilization. Fiscal year-to-date ridership remains 1.5% below FY2026 but has improved relative to earlier monthly trends. Strong summer ridership performance could help further reduce the current year-to-date deficit. Action: Monitor ridership trends through the Daily Metrics Power BI Dashboard to identify emerging travel patterns and service demand.
2	System Wide OTP: Key Takeaways Systemwide OTP improved both monthly and year-to-date, continuing a positive trend in service reliability. The organization achieved a 3.7% improvement in June and a 4.4% improvement year-to-date, reflecting consistent operational execution. While progress is encouraging, additional improvement opportunities remain as the Authority works toward its long-term OTP objectives.
3	MDBSI: Key Takeaways MDBSI improved substantially both monthly and year-to-date, indicating fewer service interruptions and stronger fleet performance. The 55.2% YTD improvement represents one of the strongest reliability gains among operational performance indicators. Action: Continue monitoring vehicle reliability trends through performance dashboards and maintenance reporting.
4a	Total Days Not Worked: Key Takeaway: June attendance results indicate continued pressure on workforce availability, with both monthly and year-to-date absenteeism rates above prior-year levels. While staffing initiatives and recruitment efforts continue to support operational needs, improving attendance reliability remains essential to reducing overtime exposure, strengthening daily coverage, and maintaining consistent service delivery throughout FY2027.
4b	Systemwide attendance declined modestly from May, increasing from 7.82% to 9.17%. Transportation accounted for 87% (831 of 953) of all lost workdays, remaining the primary operational challenge. Disability/Workers' Compensation and FMLA continue to represent the largest sources of lost workdays. Maintenance experienced the largest month-over-month percentage increase, although overall attendance remains comparatively strong. Unexcused absences remain relatively low but should continue to be monitored for trends that may require supervisory intervention.
5	"STAR Missed Trips: Missed trips increased 90.26 YOY and 64.4% YTD. We have seen a decrease of 1.5% from the month prior. Takeaway: Since making changes to our scheduling we are aware that YOY will be higher. Action: We are focusing on building staffing levels up on the paratransit side. "■
6	STAR Riders: STAR ridership increased 1.3% YOY and 0.1 YTD. Ridership has leveled out after several months of growth. Takeaway: With the ridership steady, we can focus on building up staffing to improve on our OTP and Missed trips goals. Action: Continue to make adjustments to our software and efficiencies to get maximum use out of each vehicle.
7	STAR OTP: On-time performance declined 15.9% YOY as expected. OTP is steady from the from last month at 67%. Takeaway: Since making changes to our scheduling we are aware that YOY will be higher. We are seeing improvements with changes being made to the schedule. Action: Continue schedule optimization and real-time oversight to strengthen on-time performance.
8	STAR Customer Comments: Customer comments reflecting higher service interaction levels, reflecting higher service interaction levels. Takeaway: The YOY and YTD decreased 5.4% , which is a reflection of door to door operator campaign. Action: Reinforce door-to-door service standards and address "No Show" concerns to reduce preventable complaints.
9	Non Preventable Accidents Per 100K Miles: Key Takeaway: June non-preventable accident rates increased significantly compared with the prior year; however, the majority of the increase reflects incidents outside the operator's direct control. The year-to-date impact remains limited, but continued trend analysis and proactive safety interventions are necessary to prevent external-risk events from impacting overall safety performance. Maintaining focus on defensive driving, hazard recognition, and data-driven safety improvements will support continued progress throughout FY2027.

Monthly Performance Report

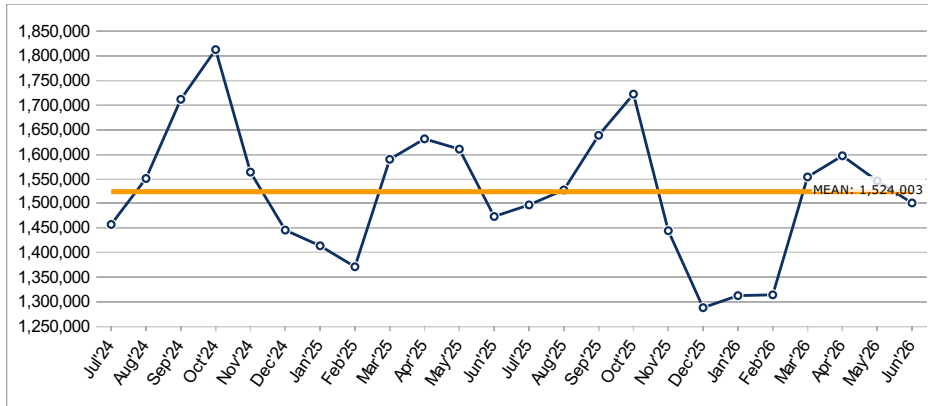
Period: Jun'26

Meeting: Jul'26

Patronage / Mobility

Page 1

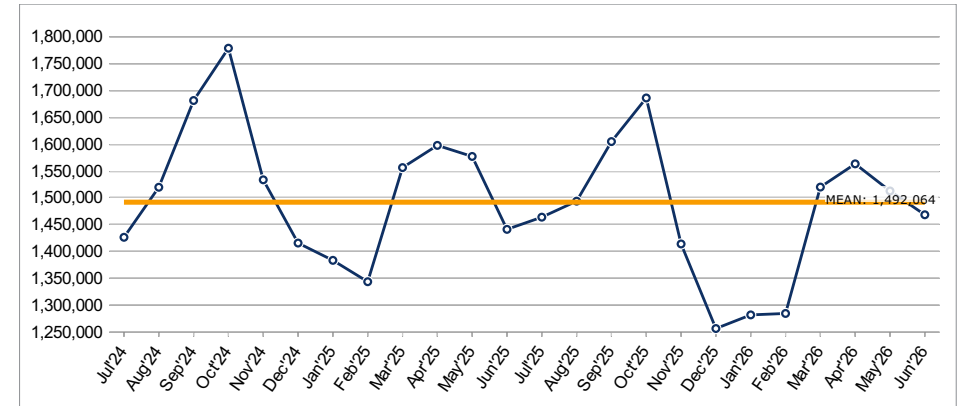
Total Riders



Previous: 1,473,551

Current: 1,501,117

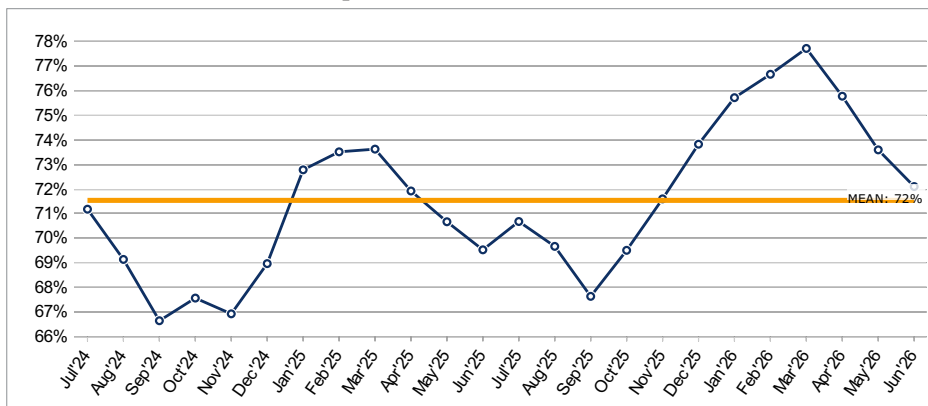
Fixed Riders



Previous: 1,441,475

Current: 1,468,630

System Wide OTP



Previous: 69.53%

Current: 72.10%

Monthly Performance Report

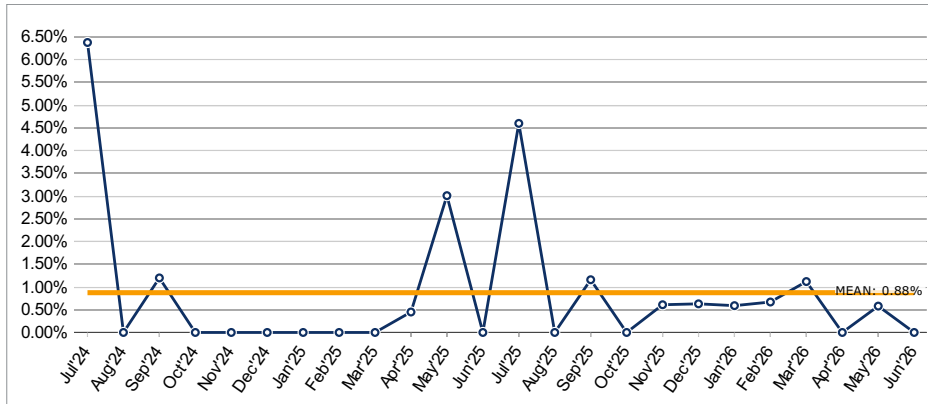
Period: Jun'26

Meeting: Jul'26

Reliability

Page 2

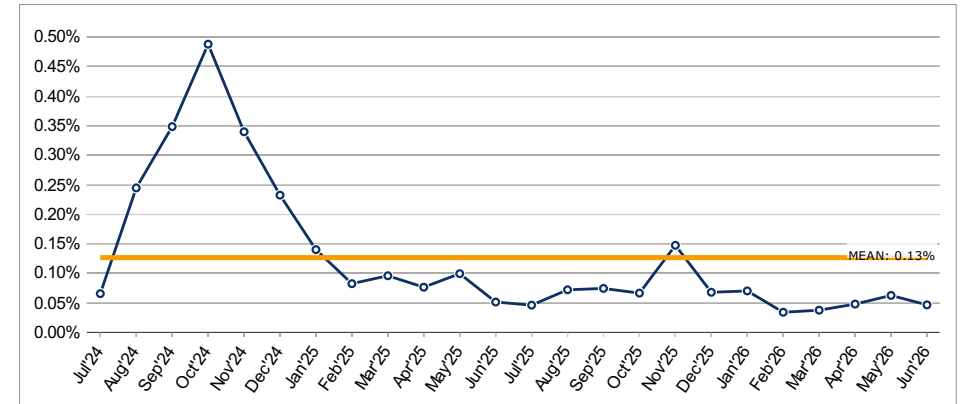
PMI Not On Time



Previous: 0.0%

Current: 0.0%

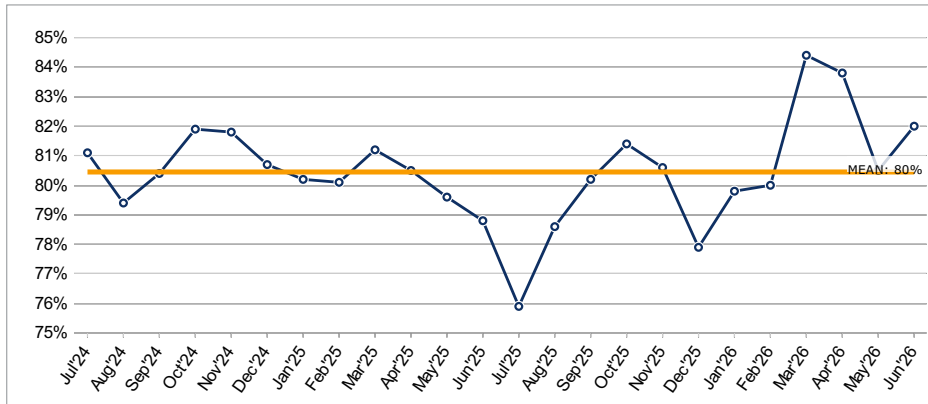
Percent of Trips Missed



Previous: 0.05%

Current: 0.05%

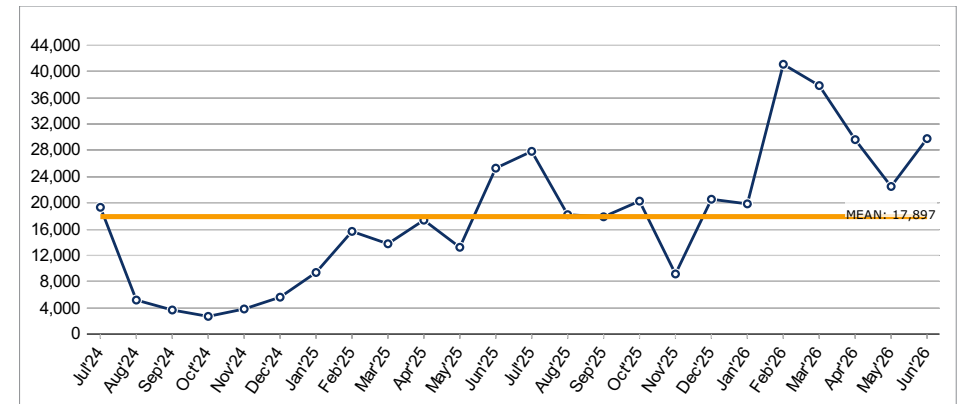
Scheduled Work



Previous: 78.8%

Current: 82.0%

MDBSI



Previous: 25,277

Current: 29,779

Monthly Performance Report

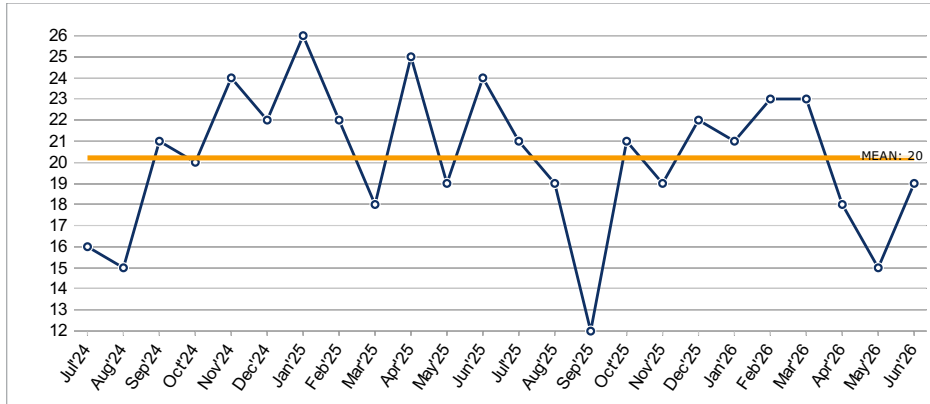
Period: Jun'26

Meeting: Jul'26

Safety

Page 3

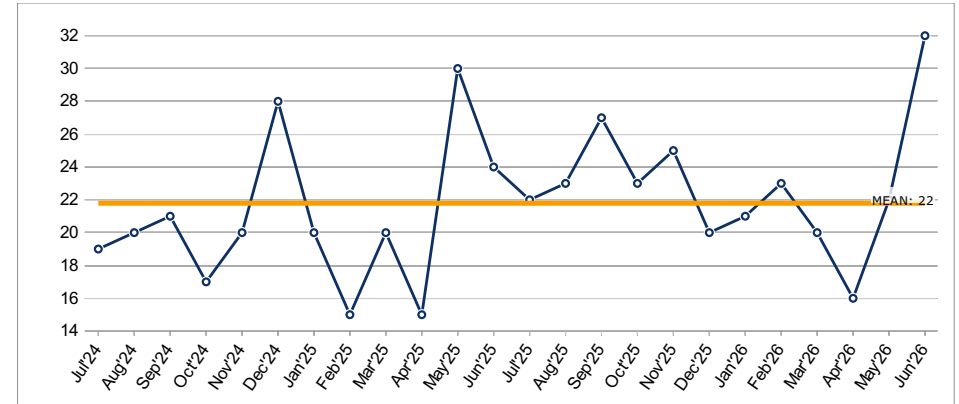
Preventable Accidents



Previous: 24

Current: 19

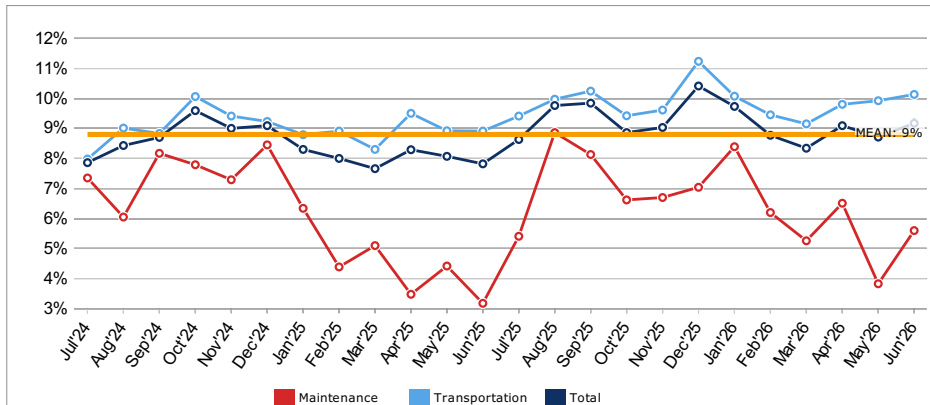
Non-Preventable Accidents



Previous: 24

Current: 32

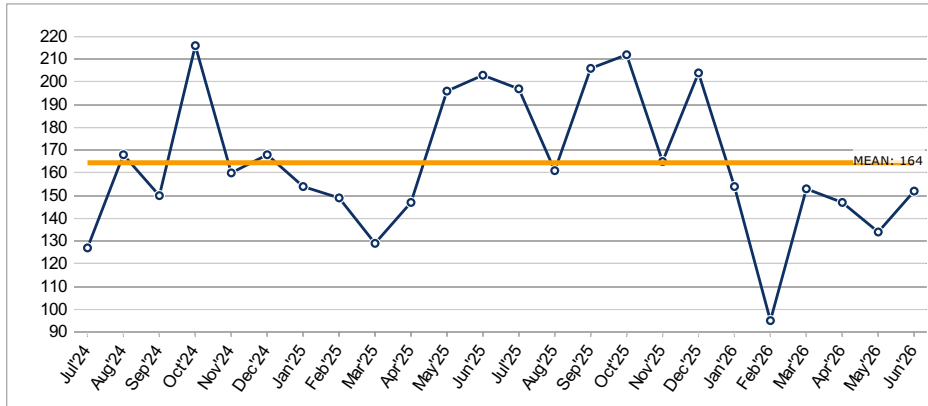
Percent Days Not Worked



Previous: 7.8%

Current: 9.2%

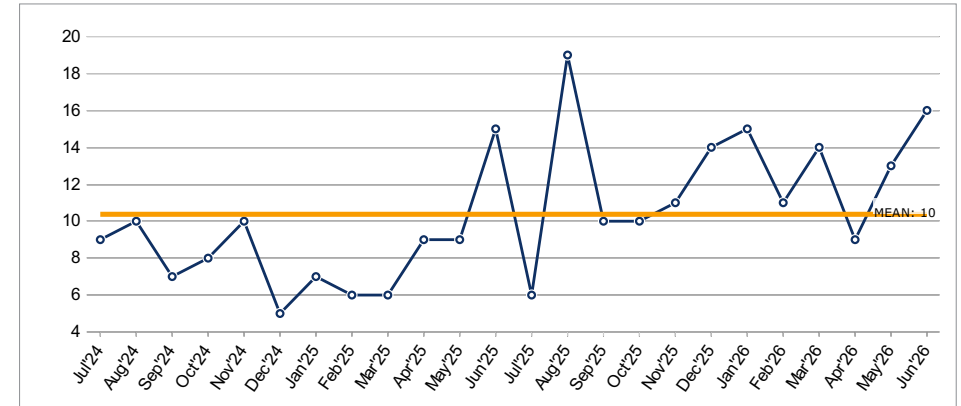
Fixed/Shuttle Complaints



Previous: 203

Current: 152

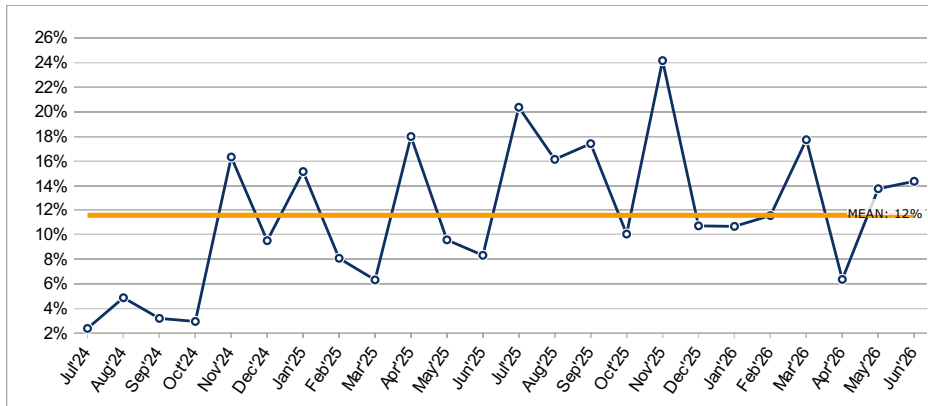
Other Complaints



Previous: 15

Current: 16

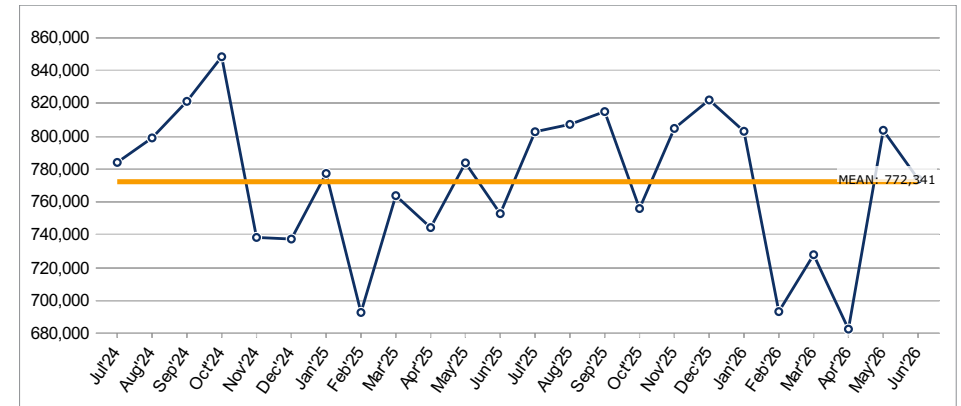
Complaints Not Addressed in Ten Days



Previous: 8.3%

Current: 14.3%

Website Page Views



Previous: 752,885

Current: 773,946

Monthly Performance Report

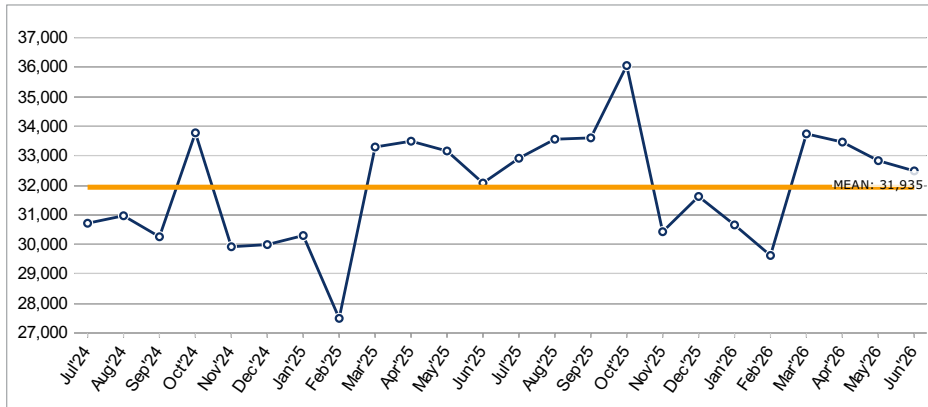
Period: Jun'26

Meeting: Jul'26

STAR Service

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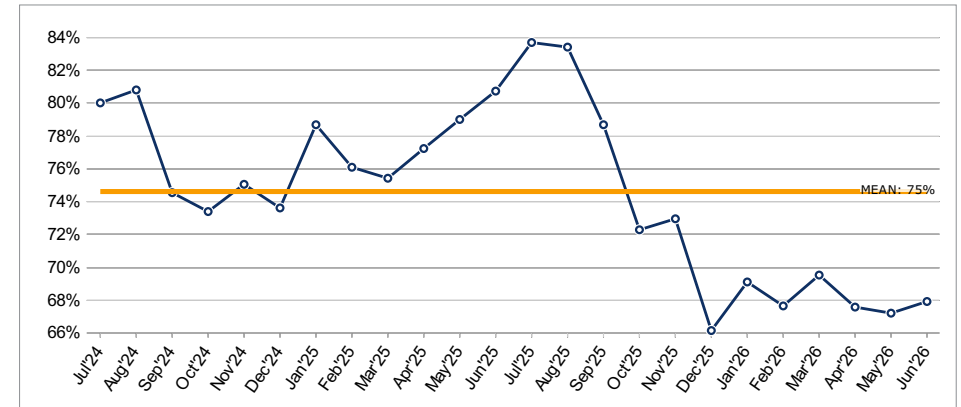
STAR Riders



Previous: 32,076

Current: 32,487

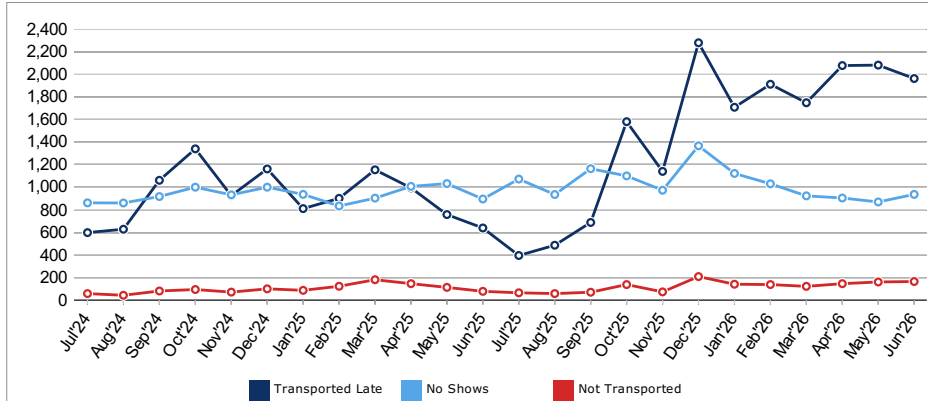
On-Time Performance (0-10 Minutes)



Previous: 80.7%

Current: 67.9%

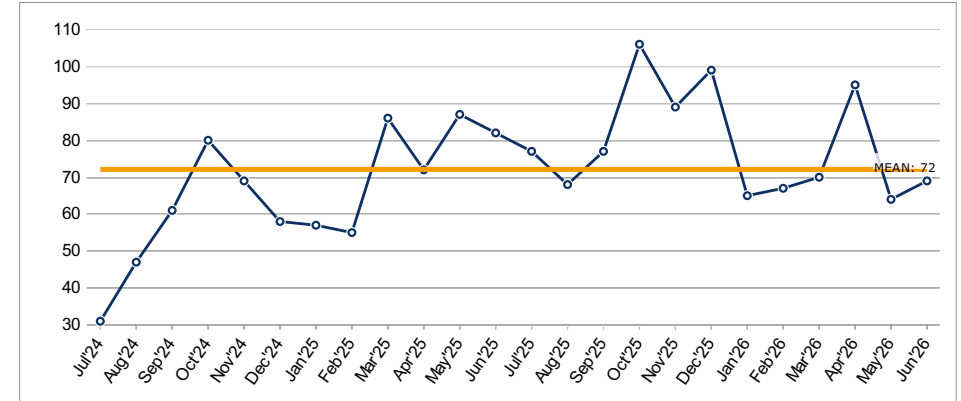
Missed Trips



Previous: 1,612

Current: 3,066

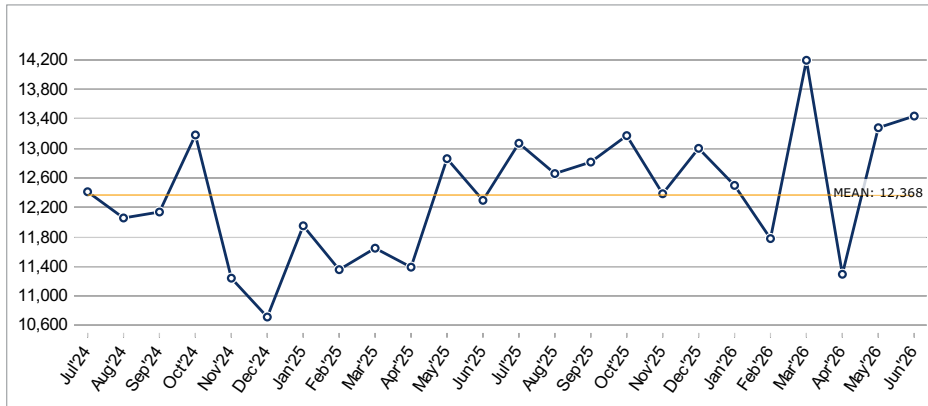
Customer Complaints



Previous: 82

Current: 69

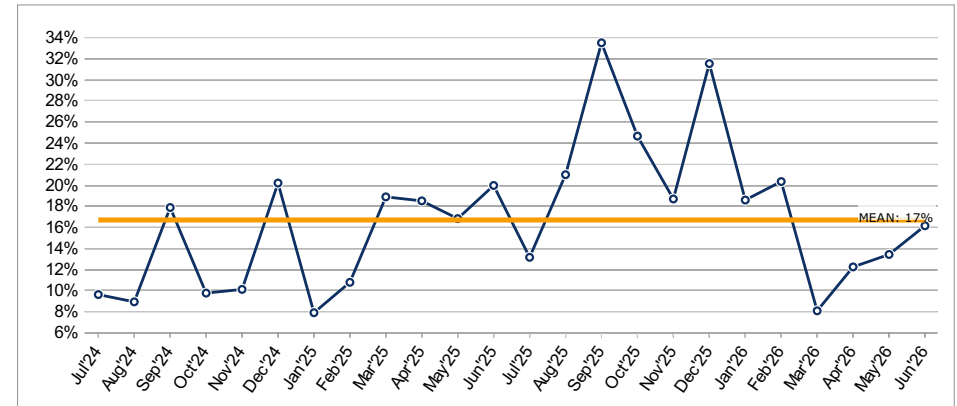
Reservation Calls



Previous: 12,296

Current: 13,437

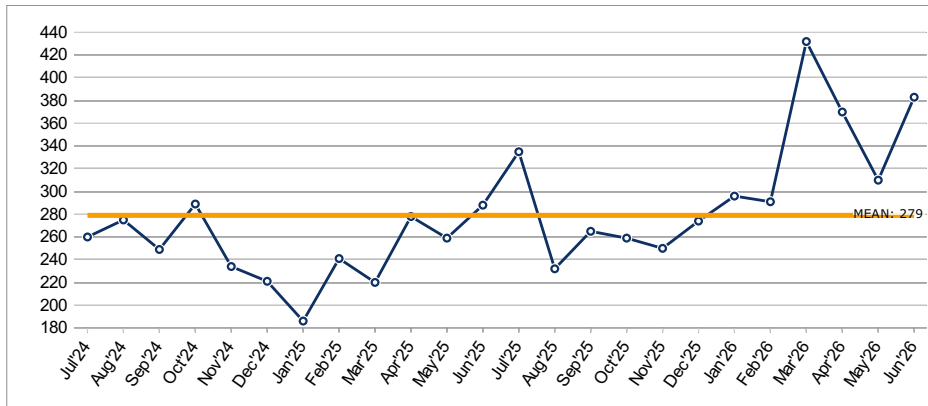
Reservation Calls in Queue Over Five Minutes



Previous: 20.0%

Current: 16.2%

Applications Received



Previous: 288

Current: 383

Total Riders – Includes fixed route, STAR, NX, cash fare, Navigator, contracts (primarily UA), employees, and special events/trolley.

Fixed Riders – Includes fixed route, NX, cash fare, Navigator, contracts (primarily UA), employees, and special events/trolley.

System Wide OTP % – On-time performance: The percentage of departures that occurred between 5 minutes late and 1 minute early. This is calculated across all time points in all routes in the system except at the last time point of a route, which calculates On-Time as between 5 minutes late and 15 minutes early. Departures more than 30 minutes late or more than 15 minutes early are excluded along with School Trips, Shopping Trips, and NX routes.

PMI – Not on Time – A Preventive Maintenance Inspection (PMI) is a routine (periodic) service and examination of the vehicle to identify potential defects before they fail. This measure is the work orders completed within 500 miles before and 500 miles after the scheduled mileage (6,000), divided by the number of PMI's done for the month.

Percent of Trips Missed – Missed trips collected by dispatchers divided by total trips planned. Missed trips include those due to mechanical issues and operator availability.

Scheduled Work – Unscheduled work is anything identified during a driver vehicle inspection, or caused by a breakdown. Scheduled work is anything else (primarily as a result of a PMI). This metric is the ratio of scheduled work to unscheduled work.

MDBSI – Mean distance between service interruptions: Total Miles Operated divided by number of service interruptions. A service interruption is defined as Incident, accident, operator running late, traffic delays, tire issues, etc., causing a service interruption (delay) of 5 minutes or more.

Preventable Accidents – An accident is considered preventable if it is due to an operator's failure to drive in a safe and professional manner. Accident categorizations may experience minor fluctuations after the fact for the prior month (after this report is generated).

Non-Preventable Accidents – An accident is considered non-preventable if the operator did everything that is reasonably expected of a defensive driver to avoid the accident. Accident categorizations may experience minor fluctuations after the fact for the prior month (after this report is generated).

Percent Days Not Worked – Total workdays scheduled in the Maintenance and Transportation departments divided by the total number of days not worked. Days not worked can be due to disability/workman's compensation, disqualification, excused time, FMLA, leave of absence, missed/late time, sick leave, suspension, or unexcused absence.

Fixed/Shuttle Complaints – Any comments/complaints related to our regular route network, including the Northway Xpress. These are generally related to the on-street service expectations of our customers, from operator conduct to on time performance.

Other Complaints – This category is for comments tied to any claims, service requests, fare disputes, or anything related to FLEX and any other non-categorized comments.

Complaints Not Addressed in 10 Days – Comments are submitted, reviewed, assigned and investigated by division. Once investigation is complete and customer is contacted, complaint is "addressed".

Website Page Views – This measures how many times someone has viewed an entire page including all text, images, etc. Alternatively, visits are defined as a series of hits from any particular address (source location). If any two hits are separated by 30 minutes or more, typically two visitors are counted.

Definitions (STAR)

STAR Riders – Actual (not scheduled) ridership, including personal care assistants and other passengers.

STAR On-Time Performance - Percentage of bookings which were on-time for both their pick-up and, where applicable, their drop-off. A pick-up is considered on-time if the vehicle arrived no more than 10 minutes after the pick-up scheduled time. If the booking has a drop-off scheduled time (such as in the case of a doctor appointment), the vehicle must also arrive at the drop-off no later than that scheduled time to be considered on-time. If the booking has no drop-off scheduled time, then the drop-off is not considered for on-time performance. In instances where the vehicle arrived at the pick-up but the client did not take the trip (such as no-shows, missed trips and cancels-at-door), on-time performance is only judged by pick-up arrival time since the drop-off cannot be performed. Only considers trips for which data entry is complete and has passed a quality check. This data is one month behind all other data.

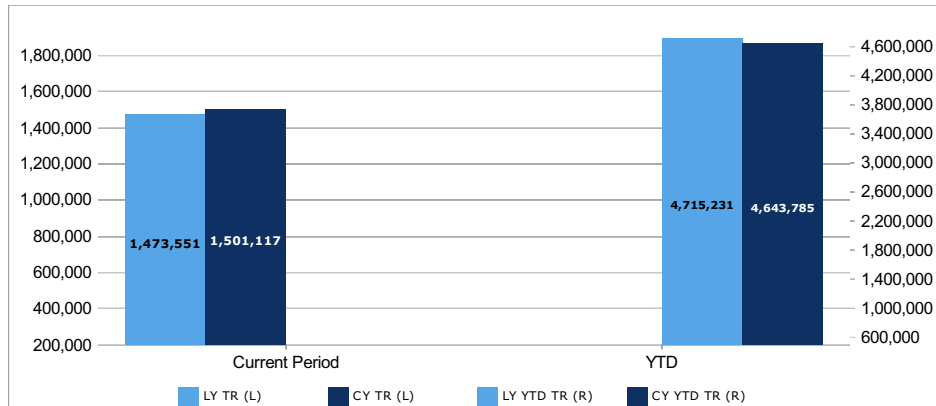
STAR Missed Trips - Count of monthly STAR trips where the client was transported late outside of the 25-minute window, did not take the trip and also did not cancel, or the client was not transported because STAR was too late.

STAR Reservation Calls in Queue Over 5 Minutes - Count of times customers had to wait for over five minutes before being connected with a STAR reservationist after selecting to do so.

STAR Customer Comments/Complaints - Number of comments or complaints related to STAR service.

STAR Applications Received – Counts every client whose application has been received and entered in Trapeze.

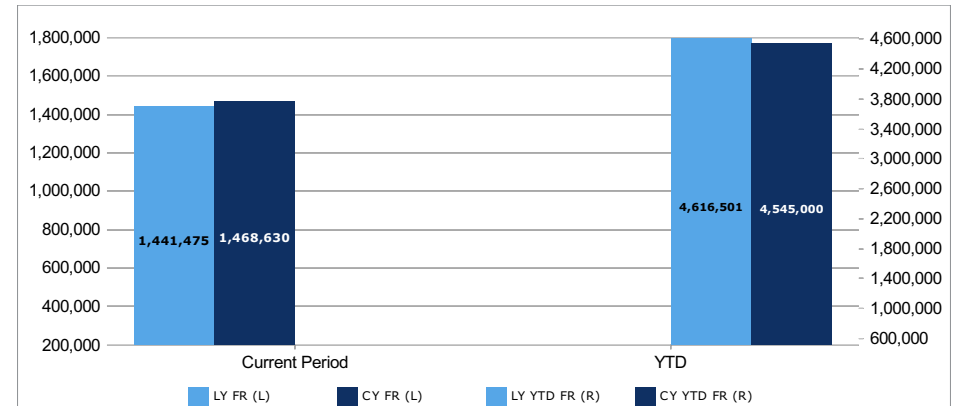
Total Riders



Monthly % Change **1.9%**

YTD % Change **-1.5%**

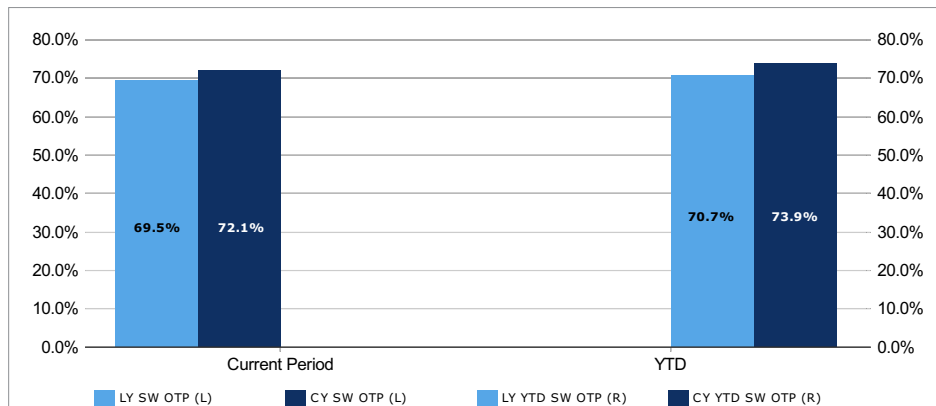
Fixed Riders



Monthly % Change **1.9%**

YTD % Change **-1.5%**

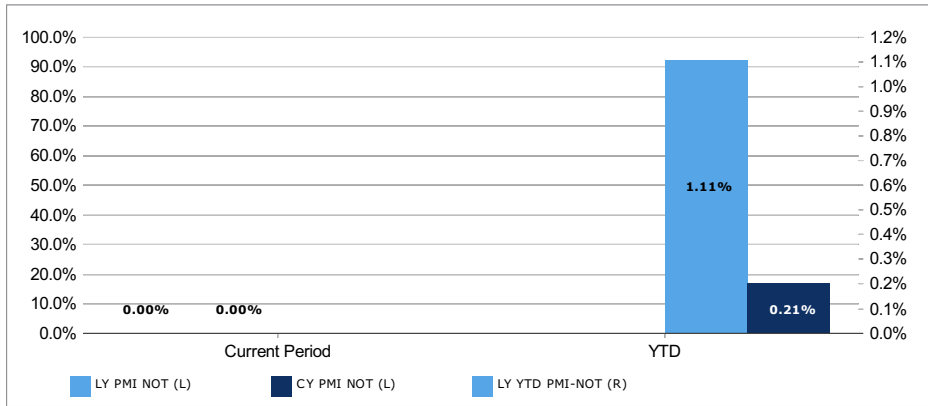
System Wide OTP



Monthly % Change **3.7%**

YTD % Change **4.4%**

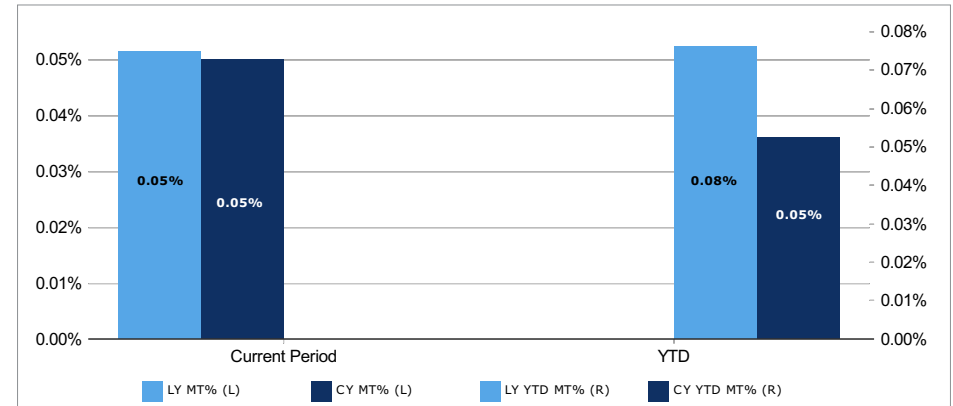
PMI Not On Time



Monthly % Change 0.00%

YTD % Change -81.4%

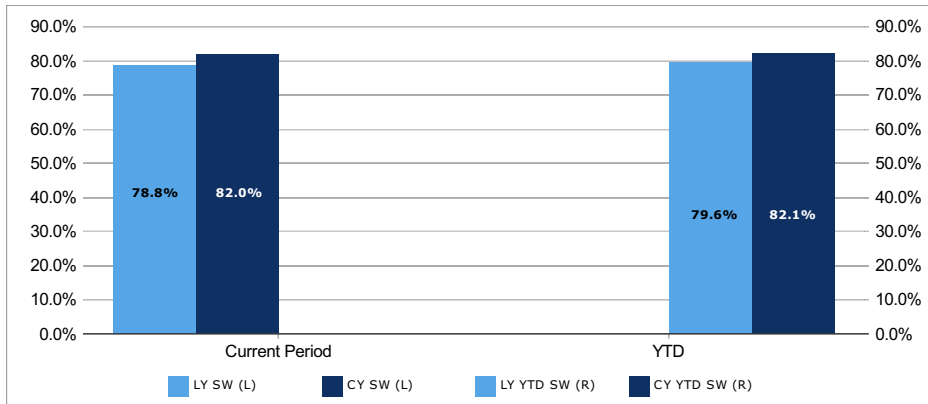
Percent of Trips Missed



Monthly % Change -2.9%

YTD % Change -31.0%

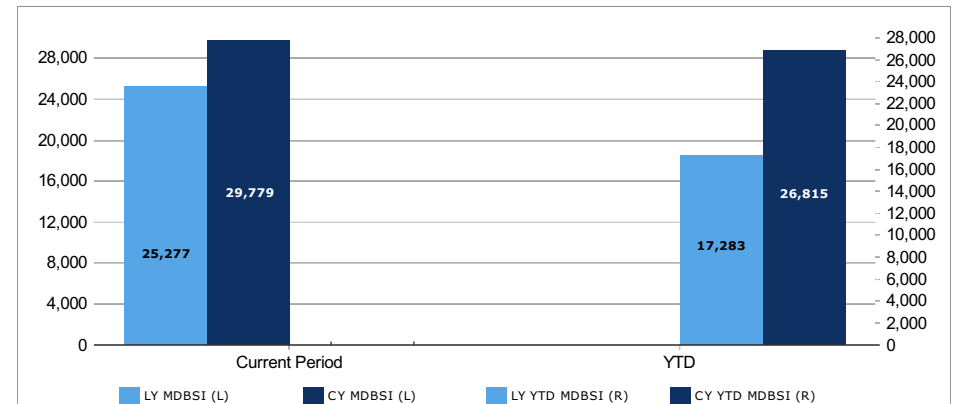
Scheduled Work



Monthly % Change 4.1%

YTD % Change 3.1%

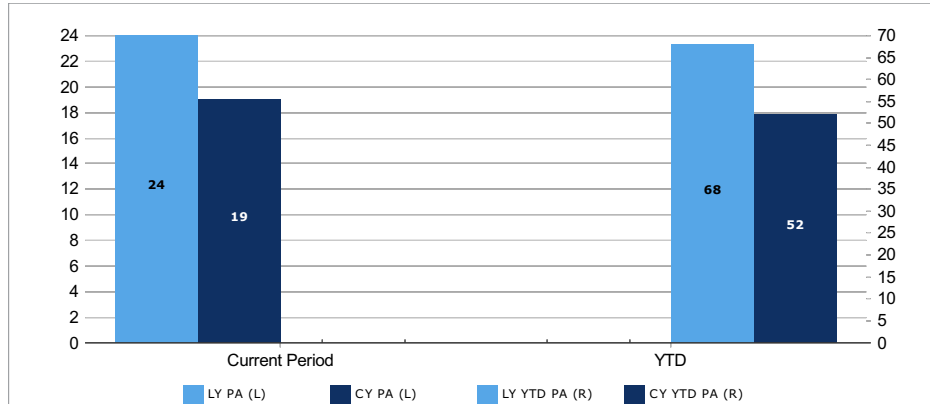
MDBSI



Monthly % Change 17.8%

YTD % Change 55.2%

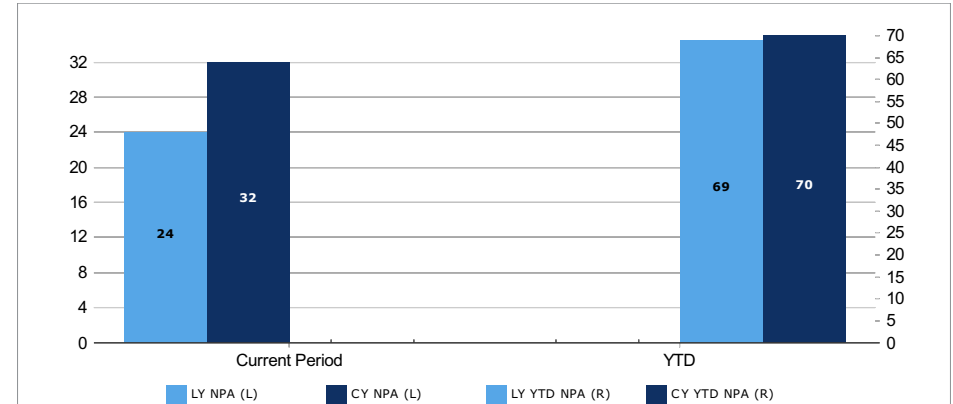
Preventable Accidents



Monthly % Change **-20.8%**

YTD % Change **-23.5%**

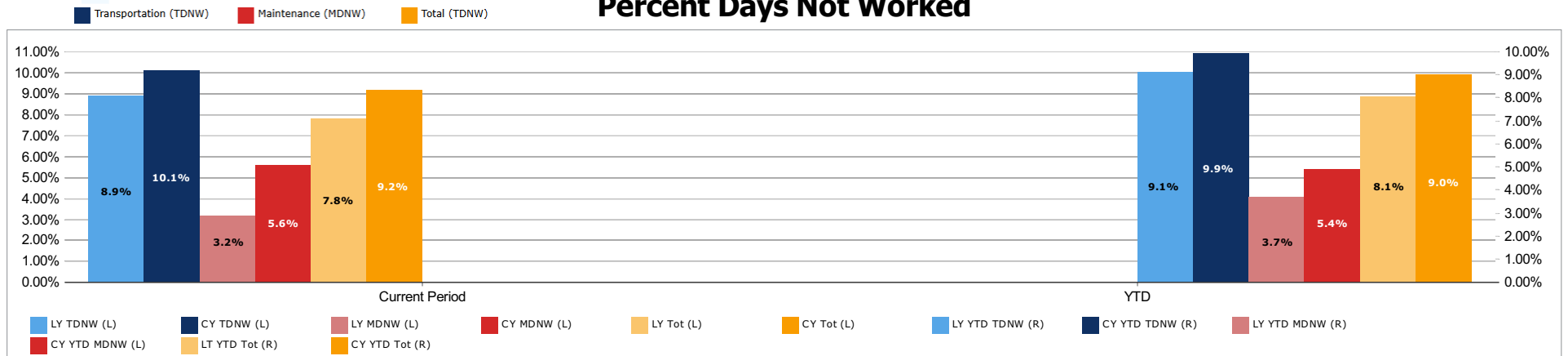
Non-Preventable Accidents



Monthly % Change **33.3%**

YTD % Change **1.4%**

Percent Days Not Worked



Monthly % Change **13.7%** **76.1%** **17.3%**

YTD % Change **9.2%** **45.7%** **11.6%**

Monthly Performance Report

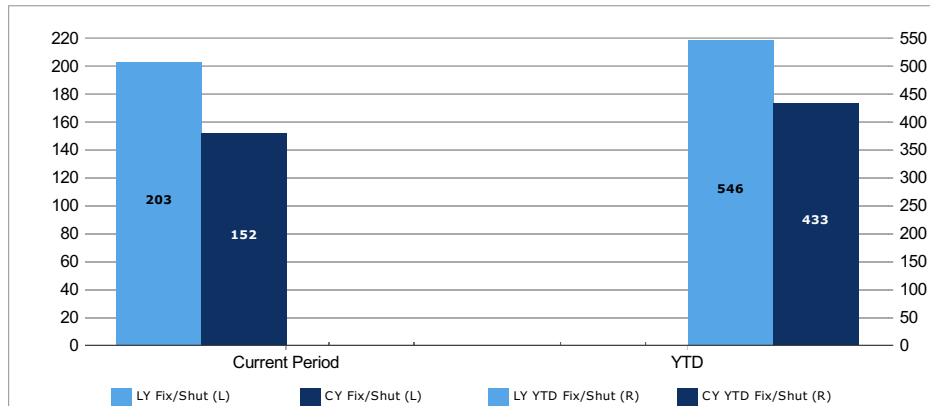
Period: Jun'26

Meeting: Jul'26

Customer Service

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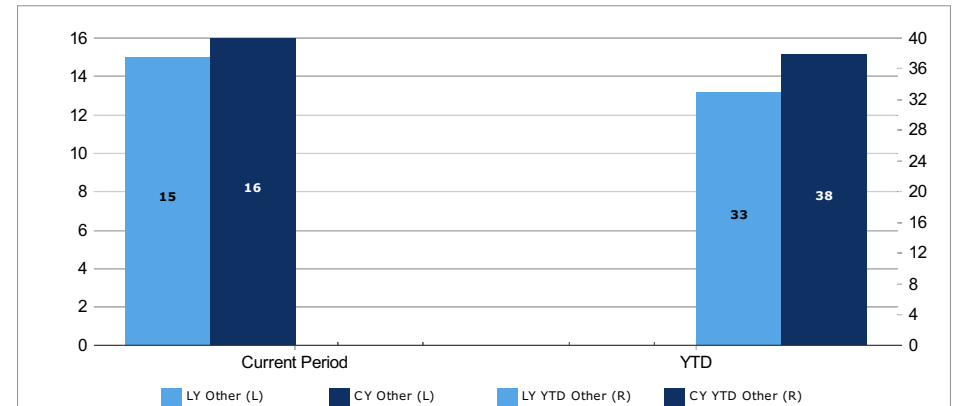
Fixed/Shuttle Complaints



Monthly % Change -25.1%

YTD % Change -20.7%

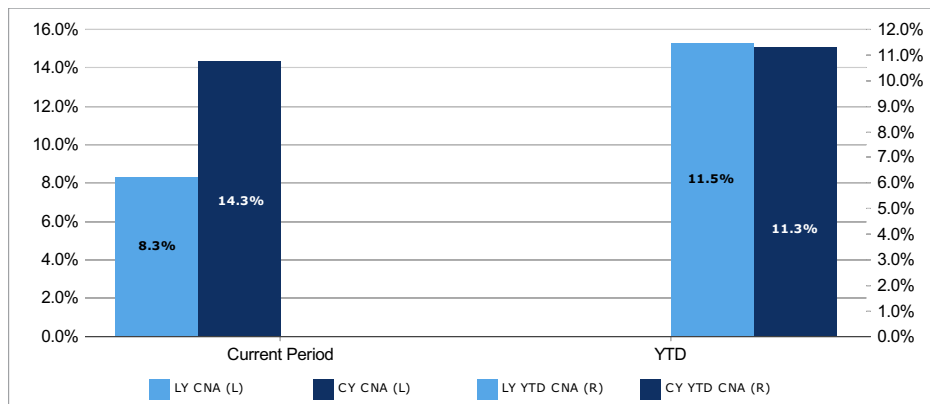
Other Complaints



Monthly % Change 6.7%

YTD % Change 15.2%

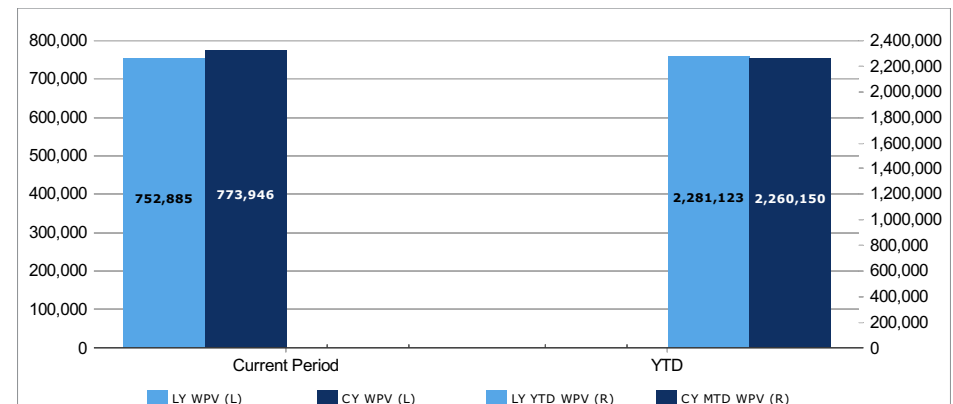
Complaints Not Addressed in Ten Days



Monthly % Change 72.2%

YTD % Change -1.4%

Website Page Views



Monthly % Change 2.8%

YTD % Change -0.9%

Monthly Performance Report

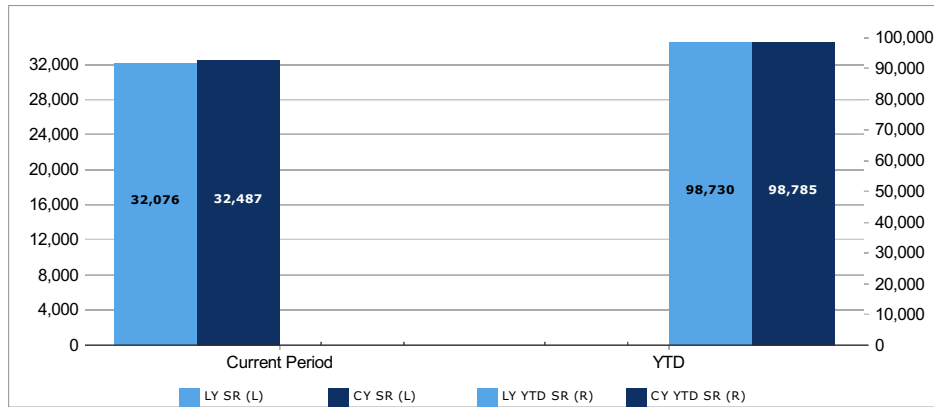
Period: Jun'26

Meeting: Jul'26

STAR Service

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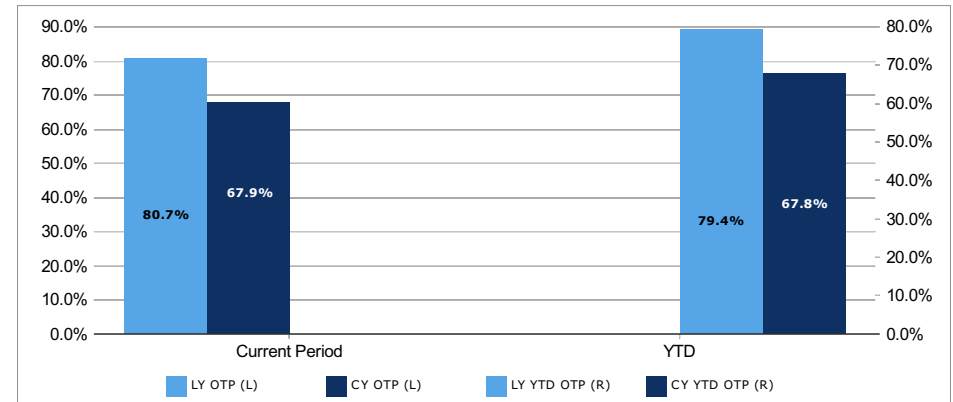
STAR Riders



Monthly % Change 1.3%

YTD % Change 0.1%

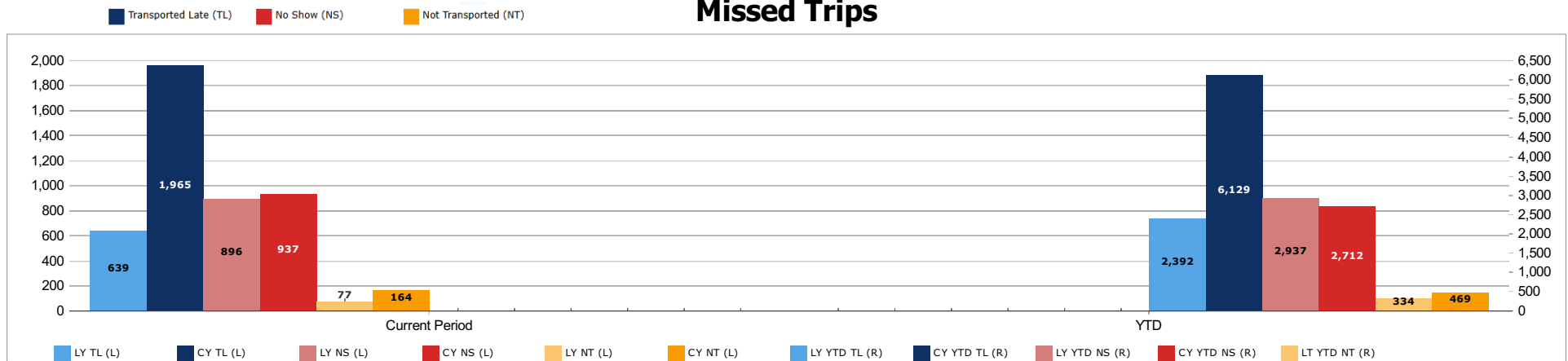
On-Time Performance (0-10 Minutes)



Monthly % Change -15.9%

YTD % Change -14.6%

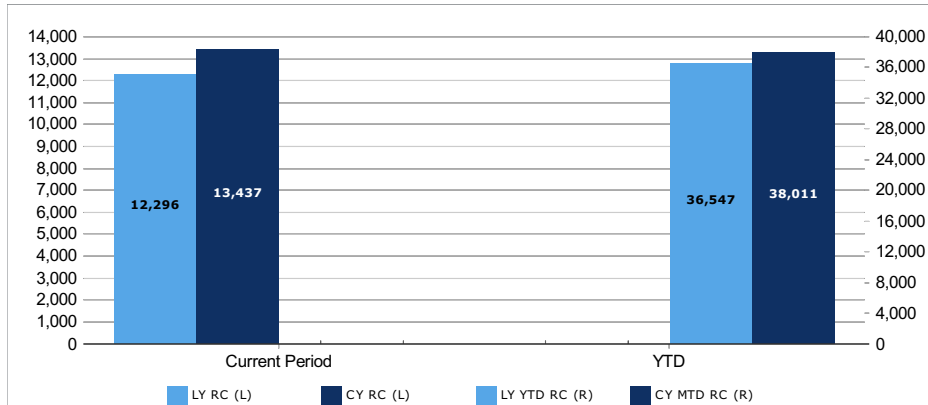
Missed Trips



Monthly % Change 207.5% 4.6% 113.0%

YTD % Change 156.2% -7.7% 40.4%

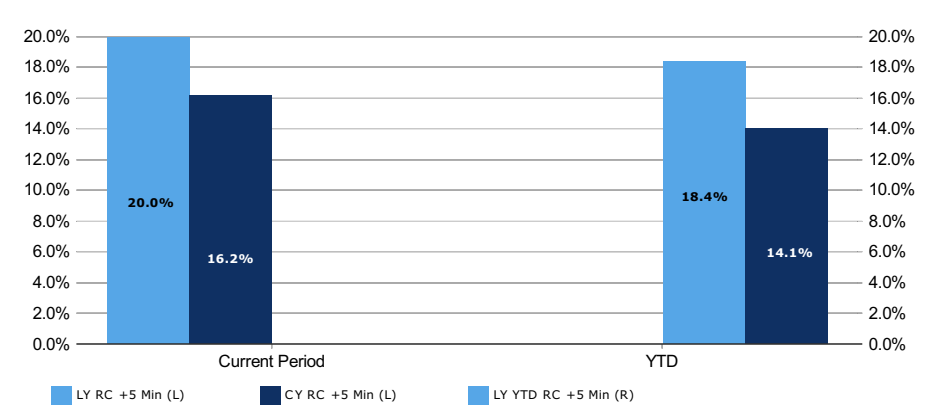
Reservation Calls



Monthly % Change 9.3%

YTD % Change 4.0%

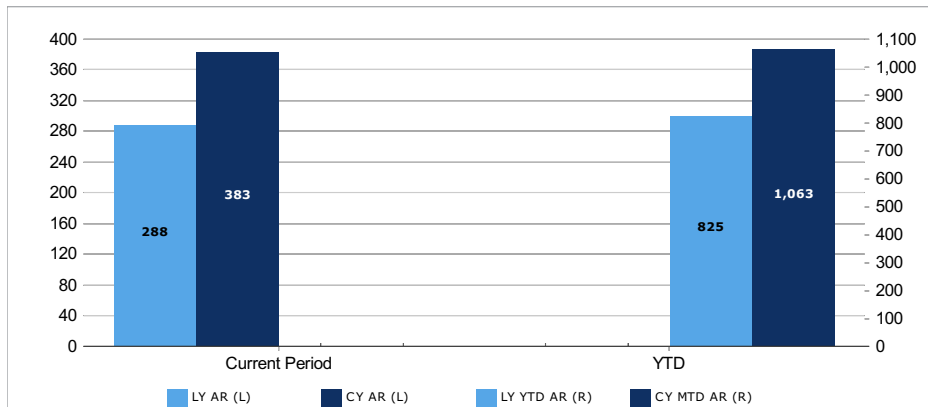
Reservation Calls in Queue Over Five Minutes



Monthly % Change -19.1%

YTD % Change -23.7%

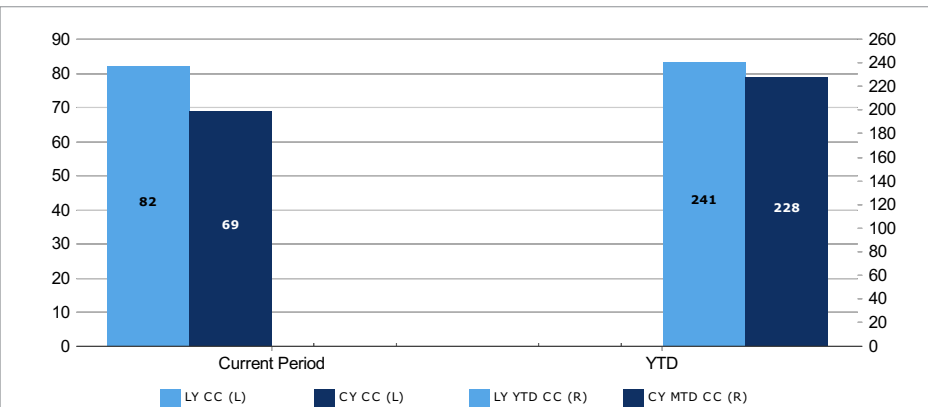
Applications Received



Monthly % Change 33.0%

YTD % Change 28.8%

Customer Complaints



Monthly % Change -15.9%

YTD % Change -5.4%

Monthly Performance Report

Period: Jun'26

Meeting: Jul'26

Definitions

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This page provides insights into current month and Year-To-Date (YTD) performance, including percentage changes compared to the same period last year.

Total Riders – Includes fixed route, STAR, NX, cash fare, Navigator, contracts (primarily UA), employees, and special events/trolley.

Fixed Riders – Includes fixed route, NX, cash fare, Navigator, contracts (primarily UA), employees, and special events/trolley.

System Wide OTP % – On-time performance: The percentage of departures that occurred between 5 minutes late and 1 minute early. This is calculated across all time points in all routes in the system except at the last time point of a route, which calculates On-Time as between 5 minutes late and 15 minutes early. Departures more than 30 minutes late or more than 15 minutes early are excluded along with School Trips, Shopping Trips, and NX routes.

PMI – Not on Time – A Preventive Maintenance Inspection (PMI) is a routine (periodic) service and examination of the vehicle to identify potential defects before they fail. This measure is the work orders completed within 500 miles before and 500 miles after the scheduled mileage (6,000), divided by the number of PMI's done for the month.

Percent of Trips Missed – Missed trips collected by dispatchers divided by total trips planned. Missed trips include those due to mechanical issues and operator availability.

Scheduled Work – Unscheduled work is anything identified during a driver vehicle inspection, or caused by a breakdown. Scheduled work is anything else (primarily as a result of a PMI). This metric is the ratio of scheduled work to unscheduled work.

MDBSI – Mean distance between service interruptions: Total Miles Operated divided by number of service interruptions. A service interruption is defined as Incident, accident, operator running late, traffic delays, tire issues, etc., causing a service interruption (delay) of 5 minutes or more.

Preventable Accidents – An accident is considered preventable if it is due to an operator's failure to drive in a safe and professional manner. Accident categorizations may experience minor fluctuations after the fact for the prior month (after this report is generated).

Non-Preventable Accidents – An accident is considered non-preventable if the operator did everything that is reasonably expected of a defensive driver to avoid the accident. Accident categorizations may experience minor fluctuations after the fact for the prior month (after this report is generated).

Percent Days Not Worked – Total workdays scheduled in the Maintenance and Transportation departments divided by the total number of days not worked. Days not worked can be due to disability/workman's compensation, disqualification, excused time, FMLA, leave of absence, missed/late time, sick leave, suspension, or unexcused absence.

Fixed/Shuttle Complaints – Any comments/complaints related to our regular route network, including the Northway Xpress. These are generally related to the on-street service expectations of our customers, from operator conduct to on time performance.

Other Complaints – This category is for comments tied to any claims, service requests, fare disputes, or anything related to FLEX and any other non-categorized comments.

Complaints Not Addressed in 10 Days – Comments are submitted, reviewed, assigned and investigated by division. Once investigation is complete and customer is contacted, complaint is "addressed".

Website Page Views – This measures how many times someone has viewed an entire page including all text, images, etc. Alternatively, visits are defined as a series of hits from any particular address (source location). If any two hits are separated by 30 minutes or more, typically two visitors are counted.

Definitions (STAR)

STAR Riders – Actual (not scheduled) ridership, including personal care assistants and other passengers.

STAR On-Time Performance - Percentage of bookings which were on-time for both their pick-up and, where applicable, their drop-off. A pick-up is considered on-time if the vehicle arrived no more than 10 minutes after the pick-up scheduled time. If the booking has a drop-off scheduled time (such as in the case of a doctor appointment), the vehicle must also arrive at the drop-off no later than that scheduled time to be considered on-time. If the booking has no drop-off scheduled time, then the drop-off is not considered for on-time performance. In instances where the vehicle arrived at the pick-up but the client did not take the trip (such as no-shows, missed trips and cancels-at-door), on-time performance is only judged by pick-up arrival time since the drop-off cannot be performed. Only considers trips for which data entry is complete and has passed a quality check. This data is one month behind all other data.

STAR Missed Trips - Count of monthly STAR trips where the client was transported late outside of the 25-minute window, did not take the trip and also did not cancel, or the client was not transported because STAR was too late.

STAR Reservation Calls in Queue Over 5 Minutes - Count of times customers had to wait for over five minutes before being connected with a STAR reservationist after selecting to do so.

STAR Customer Comments/Complaints - Number of comments or complaints related to STAR service.

STAR Applications Received - Counts every client whose application has been received and entered in Trapeze.

Percentage Change Calculation: $\text{Percentage Change} = ((\text{Current Year Value} - \text{Last Year Value}) / \text{Last Year Value}) \times 100$